

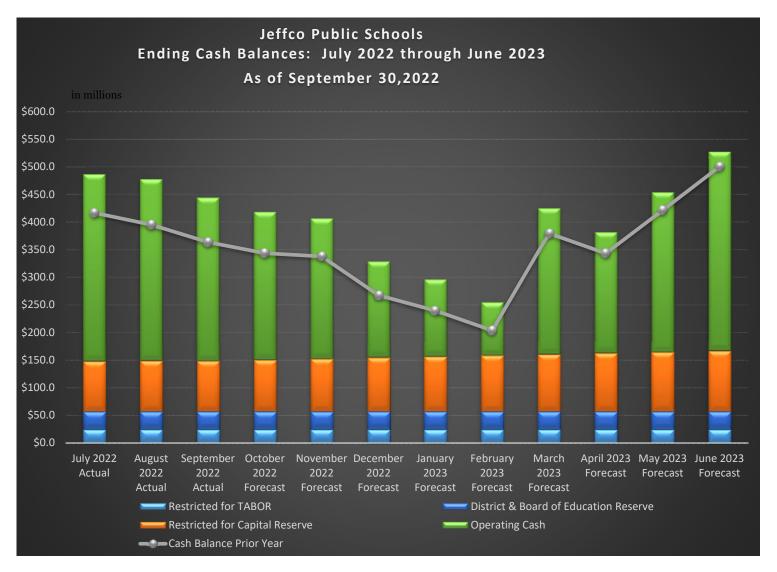


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Cash Management

The total available cash on hand balance on September 30, 2022 was \$444 million compared to \$363 million on September 30, 2021. This includes Operating and Reserve Funds. The 2022/2023 trend shows a steady and predictable decline as available reserves will be used from July through March until property tax revenues are received beginning in March and continuing through June. Due to the timing of cash receipts, the potential need for a supplemental cash flow resource is reviewed and analyzed annually.



Schedule of Investments, as of September 30, 2022

JP Morgan - PFS		0.15%	\$ 695,769.88	0.16%
JP Morgan - Operating		0.15%	51,012,105.97	11.48%
CSAFE		2.62%	351,104,572.92	79.03%
Insight Investment	Avg. maturity 529 days	-0.75%	41,479,521.53	9.34%
Invested/Total Pooled Cash ¹			\$ 444,291,970.30	100.00%
Weighted Average of yield and maturity on Sep	tember 30, 2022	2.02%		
Weighted Average as of September 30, 2021		0.14%		
Year over Year Difference		1.87%		
JP Morgan - 2018 Bond Construction Proceeds		0.15%	4,941,906.44	
CSAFE - 2018 Bond Construction Proceeds		2.62%	3,209,220.72	
Insight Investment 2018 Bond Portfolio	Avg. maturity 0 days	0.00%	-	
Total 2018 Construction Proceeds			\$ 8,151,127.16	
JP Morgan - 2020 Bond Construction Proceeds		0.15%	2,540,807.05	
CSAFE - 2020 Bond Construction Proceeds		2.62%	363,253.99	
Colotrust - 2020 Bond Construction Proceeds		2.62%	18,914,045.03	
Insight Investment 2020 Bond Portfolio	Avg. maturity 75 days	0.13%	99,731,746.79	
Total 2020 Construction Proceeds			\$ 121,549,852.86	
UMB		2.77%	 67,030,906.75	
Funds Held in Trust			\$ 67,030,906.75	

¹Pooled cash includes reserves for TABOR, Board policy and amounts transferred to the Capital Reserve Fund.

Cashflow for All Funds (including Charter pass-thru (except Debt Service) as of September 30, 2022

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		2022/2023 YTD Actual	2021/2022 YTD Actual	Variance Increase (Decrease)
Beginning Operating Cash Balance	\$	500,540,599	\$ 450,587,153	\$ 49,953,446
Receipts:				
Property Tax ¹		8,433,319	6,922,637	1,510,682
Property Tax - 1999 Mill Levy Override		935,668	768,059	167,609
Property Tax - 2004 Mill Levy Override		1,006,128	825,897	180,230
Property Tax - 2012 Mill Levy Override		1,019,358	836,758	182,600
Property Tax - 2018 Mill Levy Override		920,591	755,684	164,908
Specific Ownership Tax ²		8,963,494	10,593,804	(1,630,310)
State Equalization		98,088,165	97,192,368	895,797
Other State Revenues		27,761,158	2,774,747	24,986,412
Food Service Receipts		5,196,581	4,113,241	1,083,340
School Based Fees (including Child Care)		12,657,583	12,844,147	(186,564)
Grant Receipts ³		10,814,922	9,230,344	1,584,578
Interest, Net of Bank Fees ⁴		1,876,504	116,951	1,759,553
Other Receipts		5,673,805	8,271,441	(2,597,637)
Grand Total Receipts		183,347,276	155,246,078	28,101,198
Disbursements				
Payroll - Employee		156,335,830	149,371,727	6,964,103
Payroll Related - Benefits		46,975,423	44,648,445	2,326,977
Capital Reserve Projects		1,719,060	592,021	1,127,039
Non-Compensatory Operating Expenses		34,565,591	47,767,892	(13,202,301)
Grand Total Disbursements		239,595,905	242,380,085	(2,784,181)
Net increase (decrease) in cash		(56,248,629)	(87,134,008)	30,885,379
Total Cash on hand	\$	444,291,970	\$ 363,453,145	\$ 80,838,825
TABOR Reserve (3%)		(24,428,119)	(23,000,211)	(1,427,908)
District & Board of Education Reserve (4%)		(32,570,826)	(30,666,962)	(1,903,864)
Total Operating Cash	\$	387,293,025	\$ 309,785,972	\$ 77,507,053

¹Property Tax is higher in 1Q than prior year

²Increase due to timing of receipts

³Grant receipts higher this quarter due to 2 grants being paid up front (\$400k health clinic grant, \$214k for a STEM grant)

⁴ Fair market value increases due to current interest rates

General Fund Revenues (excluding Charter pass thru) as of September 30, 2022

	Current Year YTD Revenue		Prior Year YTD Revenue	Inc	Variance rease/(Decrease)	Percentage Increase/(Decrease)
Property Taxes ¹	\$	(11,116,420) \$	(2,741,180)	\$	(8,375,240)	305.5%
State of Colorado ²		114,465,426	90,454,926		24,010,500	26.5%
Specific Ownership Taxes ³		9,844,572	10,893,492		(1,048,920)	(9.6)%
Interest, Net of Bank Fees		-	-		-	0.0%
Tuition, Fees & Other		6,421,665	6,066,481		355,184	5.9%
Total Revenues	\$	119,615,243 \$	104,673,719	\$	14,941,524	14.3%

¹ Local taxes appear lower due to an accounting change which occurred in FY22 Q3 to back out the charter share from both prop taxes and the state equalization payment on a proportional basis.

²Revenues higher then prior year due to the timing of Exceptional Children Revenue.

³ Specific Ownership Taxes reflect accounting change which occurred in FY22 Q3 to back out the charter share from taxes and the state equalization payment on a proportional basis.

General Fund Expenditures by Type as of September 30, 2022

Account Type	YTI	D Expenditures 2022/2023	Y	TD Expenditures 2021/2022	Variance Increase/ Decrease)	Percent Increase/ (Decrease)	Comments
Salaries	\$	124,711,817	\$	122,623,546	\$ 2,088,271	1.7%	Negotiated compensation increases happened in the 1st quarter
Benefits	\$	37,891,380	\$	36,968,211	\$ 923,169	2.5%	Benefits increase with compensation because PERA requires a 21.4% employer-paid contribution, as a percentage of salary
Purchased Services	\$	19,458,063	\$	19,201,428	\$ 256,635	1.3%	Athletic Trainers (Timing of Payments) \$(212,000) Place Out of District Special Ed \$221,000 Utilities \$160,000 Student Transportation \$(160,000) Contract Services/Consultants \$120,000 Employee Training/Conf. \$138,000 POODS Tuition Special Ed \$221,000
Materials and Supplies	\$	4,619,259	\$	4,852,078	\$ (232,819)	(4.8)%	Maint Materials/Supplies \$354,000 Office Materials/Furniture/Equipment \$208,000 Instructional Materials/Equip. \$(883,000) Curriculum Dev/Staff Training \$(192,000)
Capital Outlay	\$	187,869	\$	470,934	\$ (283,064)	(60.1)%	Instructional Equipment \$(260,000)
Total Expenditures	\$	186,868,387	\$	184,116,196	\$ 2,752,191	1.5%	

General Fund Expenditures by Activity as of September 30, 2022

Activity Type	YTD Expenditures 2022/2023	YTD Expenditures 2021/2022	Variance Increase/ (Decrease)	Percent Increase/ (Decrease)	Comments
					Compensation and Benefits \$98K Consultants/Contract Services \$68K
					Compensation and Benefits \$156K
General Administration	\$ 8,048,058	\$ 7,571,163 \$	476,895	6%	Contracted Services \$364K Bank Fees \$(223K)
					Compensation and Benefits \$237K
					Building Improvements \$1M
School Administration	17,565,570	17,155,885	409,685	2%	Office Materials/Furniture \$820K
					Compensation and Benefits \$917K
					Employee Training & Conf \$62K Student Transportation \$(60K)
					Athletic Trainers \$(212K)
					Software Purch/Lease \$277K
					Curriculum Dev/Staff Training \$(189K) Instructional Materials/Equip. is \$(1.2M)
General Instruction	93,900,787	94,349,231	(448,444)	(0)%	Athletic Supplies \$86K
					Compensation and Benefits \$304K
					Contract Services \$(141K)
Special Education Instruction	17,466,968	17,050,163	416,805	2%	Placed out of District (POODs) \$221K Student Transportation \$(98K)
					Compensation and Benefits \$702K
					Software Purchase/Lease (\$284K)
Instructional Support	28,062,819	27,661,831	400,987	1%	Contract Services/Consultants (\$109K)
					Electricity \$131K
					Voice Communication Line \$96k
					Compensation and Benefits \$597K
Operations and Maintenance Total	21,824,185	20,327,923	1,496,262	7%	Custodial Supplies \$67K Construction Maintenance/Supplies \$314K
Total Expenditures	\$ 186,868,387	\$ 184,116,196 \$	2,752,191	1%	

Transfers Out/ (In) to the General Fund, as of September 30, 2022

	2022/2023 Year to date	2021/2022 'ear to date
Mandatory and Other Transfers		
Transfer to Capital Reserve	\$ 5,971,124	\$ 5,971,124
Transfer to Insurance Reserve	2,871,008	2,361,721
Mandatory transfer to Transportation	5,289,878	5,032,747
Total mandatory transfers	14,132,010	 13,365,592
Additional Transfers		
Transfer to Technology for Infrastructure	2,105,444	2,105,444
Transfer to Child Care Fund for Preschool	800,000	800,000
Transfer to Campus Activity to cover waived fees	35,936	21,809
Transfer to Food Service Fund	-	-
Total additional transfers	 2,941,380	 2,927,253
Total Transfers Out	17,073,390	16,292,845
Transfers In		
Transfer from Property Management	(50,000)	(50,000)
Total Transfers	\$ 17,023,390	\$ 16,242,845

Jefferson County School District, No. R-1 General Fund For the quarter ended September 30, 2022

						2021/2022						2022/2023
	J	une 30, 2021	2021/2022	Ser	tember 30, 2021	Y-T-D %	June	30, 2022	202	2/2023 Revised	September 30, 2022	Y-T-D %
		Actuals	vised Budget	•	Actuals	of Budget		ctuals		Budget	Actuals	of Budget
Beginning Fund Balance GAAP Basis	\$	178,022,915	212,510,103	\$	212,510,103	100%	\$	212,510,103	\$	213,671,306		100%
Revenues												
Property taxes		428,580,096	426,163,395		(2,741,180)	(1)%		422,694,749		424,739,400	(11,116,420)	(3)%
State of Colorado		296,006,101	353,593,065		90,454,926	26%		347,480,611		370,509,635	114,465,426	31%
Specific ownership taxes		30,779,369	37,815,885		10,893,492	29%		36,454,553		38,186,348	9,844,572	26%
Interest, Net of Bank Fees		281	50,000		-	0%		(294,136)		50,000	-	0%
Tuition, fees and other		18,289,900	17,175,127		6,066,481	35%		21,461,799		18,033,884	6,421,665	36%
Total revenues	\$	773,655,747	\$ 834,797,472	\$	104,673,719	13%	\$	827,797,576	\$	851,519,267	119,615,243	14%
Expenditures												
Current:												
General administration		34,578,971	36,789,645		7,571,163	21%		34,169,966		37,733,022	8,048,058	21%
School administration		65,411,244	76,306,987		17,155,885	22%		71,095,911		74,215,169	17,565,570	24%
General instruction		328,230,306	384,931,794		94,349,231	25%		389,370,390		418,873,847	93,900,787	22%
Special Ed instruction		66,805,743	73,069,153		17,050,163	23%		72,887,729		78,244,546	17,466,968	22%
Instructional support		103,689,486	115,057,899		27,661,831	24%		112,778,627		119,994,633	28,062,819	23%
Operations and maintenance		76,710,041	80,518,561		20,327,923	25%		79,950,736		86,159,429	21,824,185	25%
Debt Service:												
Principal retirement								2,550,000				
Interest and fiscal charges								461,140				
Total expenditures	\$	675,425,791	\$ 766,674,039	\$	184,116,196	24%	\$	763,264,499	\$	815,220,646	\$ 186,868,387	23%
Revenues over/(under) expenditures	\$	98,229,956	\$ 68,123,433	\$	(79,442,477)	(117)%	\$	64,533,077	\$	36,298,621	\$ (67,253,144)	(185)%
Other financing sources (uses):												
Transfers in (out):												
Property Management		400,000	200,000		50,000	25%		200,000		400,000	50,000	13%
Capital reserve		(23,880,614)	(28,884,494)		(5,971,124)	21%		(28,884,494)		(23,884,494)	(5,971,124)	25%
Child Care		(3,200,000)	(3,200,000)		(800,000)	25%		(500,000)		(3,200,000)	(800,000)	25%
Insurance reserve		(7,902,608)	(9,446,885)		(2,361,721)	25%		(9,446,885)		(11,484,034)	(2,871,008)	25%
Technology		(9,001,776)	(8,421,776)		(2,105,444)	25%		(6,821,776)		(8,421,776)	(2,105,444)	25%
Campus activity		(423,120)	(700,000)		(21,809)	3%		(499,769)		(700,000)	(35,936)	5%
Transportation		(18,474,650)	(20,226,018)		(5,032,747)	25%		(17,418,951)		(21,159,514)	(5,289,878)	25%
Food Service		(1,260,000)	(562,686)		-	0%		-		(1,270,566)	-	0%
Total other financing sources (uses)	\$	(63,742,768)	\$ (71,241,859)	\$	(16,242,845)	23%	\$	(63,371,875)	\$	(69,720,384)	\$ (17,023,390)	24%
Revenue over (under) expenditures		34,487,188	(3,118,426)		(95,685,322)	3068%		1,161,202		(33,421,763)	(84,276,534)	252%
Reserves:												
Restricted/Committed/Assigned												
TABOR		19,141,453	23,000,221		19,141,453	83%		21,237,410		24,395,719	24,395,719	100%
School carryforward reserve		23,072,663	18,000,000		23,072,663	128%		16,880,832		19,000,000	19,000,000	100%
5A Reserves - 1 time Carryforward FY20		4,143,619	4,143,619		4,143,619	0%		5,158,666		-	-	0%
Multi-Year commitment reserve		406,988	300,000		406,988	136%		456,601		-	-	0%
Inventory/prepaid items		1,644,203	-		1,644,203	0%		2,366,694		-	-	0%
Subsequent year expenditures/Utilities		12,967,047			12,967,047			28,080,611		950,000	950,000	0%
Unassigned budget basis												
Board of Education policy reserve		29,642,435	30,666,962		29,642,435	97%		30,530,581		32,527,625	32,527,625	100%
Undesignated reserves		121,491,695	133,280,875		25,806,373	19%		108,959,911		103,376,199	53,471,428	52%
Total Unassigned Fund Balance		151,134,130	163,947,837		55,448,808	34%	:	139,490,492		135,903,824	85,999,053	63%
Ending Fund Balance GAAP	\$	212,510,103	\$ 209,391,677	\$	116,824,781	56%	\$	213,671,306	\$	180,249,543	\$ 129,394,772	72%

Jefferson County School District, No. R-1 Budget Reconciliation

	Revenue Budget	Expense Budget	Other Uses Budget		
2022-23 Original Adopted Budget - General Fund	\$ 851,519,267	\$ 814,140,628	\$	66,409,250	
2022-23 Revisions & Supplemental Appropriations (net) ¹	-	1,080,018		3,311,134	
2022-23 Revised Budget - General Fund	\$ 851,519,267	\$ 815,220,646	\$	69,720,384	

¹Revised Budget approved September 15, 2022 during BOE Meetingto support negotiated JCEA agreement increases

General Fund – Budget Status Report for the quarter ended September 30, 2022

Revenues

Description	2022/2023 Budg	2022/2023 et Actuals		Comments
Taxes	\$ 462,925,7	48 \$ (11,116	5,420) -2%	Property tax is trending below plan as property taxes are not collected until 3rd and 4th quarter. Decrease also reflects accounting change to capture Charter schools funding.
State of Colorado Interest, Net of Bank Fees	370,509,6 50,0	•	5,426 31% - 0%	State revenue is trending above plan due to the timing of Exceptional Student revenues.
Tuition and Fees & Other Total Revenue	18,033,8 \$ 851.519.2	84 6,421	•	Performing above plan due to registration fees primarily collected at the beginning of the year.

Expenditures and Other Uses

Description	Budget	YTD Actuals	Percent of 2022/2023 Budget	Comments
				Expenditures are below budget due to vacancy savings and county treasury fees;
General Administration	\$ 37,733,022	\$ 8,048,058	21%	principal and interest payments will happen in December.
School Administration	74,215,169	17,565,570	24%	Expenditures are below budget primarily due to vacancy savings.
				Expenditures are below budget primarily due to salary costs as negotiated increases happen in September. Also coming in under budget are purchases for instructional
General Instruction	418,873,847	93,900,787	22%	materials.
Special Education Instruction	78,244,546	17,466,968	22%	Expenditures are trending slightly below plan due to vacancy savings.
Instructional Support	119,994,633	28,062,819	23%	Expenditures are slightly below budget due to vacancy savings.
				Several changes are reflected in actual expenditures such as electricity, natural gas and water rate increases as well as maintenance and supplies for summer projects pushing us higher offset by areas experiencing vacancy savings some of which are for Campus
Operations and Maintenance	86,159,429	21,824,185	25%	Supervisors, Alarm Monitors and Security Officers.
Total Expenditures	\$ 815,220,646	\$ 186,868,387	23%	

Capital Funds

Debt Management Fund

Revenues for the first quarter are minimal until property tax collections in the spring. The fund has adequate reserves to cover the principal and interest payments in December 2022.

Capital Reserve Fund – Capital Projects

Capital Reserve Fund ended the quarter with a net income of \$4.5 million. Expenditures are trending below budget as principal and interest payments will not be paid until December. Project expenditures for the quarter include improvements at Bear Creek HS and Dunstan MS Roof Repair.

Building Fund – Capital Projects 2018

The Building Fund from the 2018 bond issuance used approximately \$1.8 million in reserves for the quarter. A revised budget will need to be done for this fund. Interest revenues are trending higher than prior year. Projects that have the largest spend for the quarter are charter schools projects and Alameda International.

Building Fund - Capital Projects 2020A

The Building Fund for 2020A was established with the issuance of bonds in December 2020 in the amount of \$308,819,148. Approximately \$40.5 million was spent on projects through the first quarter. Interest earnings are trending higher than prior year. Expenditures are higher than plan due to summer projects spending. Significant projects this quarter include school replacements for Marshdale ES and Prospect Valley ES, improvements Jeffco Open, Evergreen HS, and Ralston Valley HS.

Jefferson County School District, No. R-1 Debt Service For the quarter ended September 30, 2022

				2021/2022 Y-				2022/2023
	June 30, 202	l 2021/2022	September 30, 2021	T-D J	lune 30, 2022	2022/2023	September 30, 2022	Y-T-D
	Actuals	Revised Budget	Actuals	% of Budget	Actuals	Revised Budget	Actuals	% of Budget
Revenue:								
Property tax	\$ 68,690,93	1 \$ 67,895,281	\$ 127,935	0% \$	67,577,680	\$ 67,856,130	\$ 76,805	0%
Interest	16,07	1 200,000	4,212	2%	55,763	200,000	251,126	126%
Total revenues	68,707,00	2 68,095,281	132,147	0%	67,633,443	68,056,130	327,931	0%
Expenditures:								
Debt service								
Principal retirements	45,245,00	32,485,000	-	0%	32,485,000	35,530,000	-	0%
Interest and fiscal charges	36,335,94	2 35,610,281	1,300	0%	35,604,181	32,526,130	2,050	0%
Total debt service	81,580,94	2 68,095,281	1,300	0%	68,089,181	68,056,130	2,050	0%
Excess of revenues over (under) expenditures	(12,873,94	0) -	130,847	0%	(455,738)	-	325,881	0%
Other financing sources (uses)								
General obligation bond refunding	38,930,00	-	-	0%	-	-	-	0%
Payment to refunded bond escrow agent	(35,370,00	0) (35,370,000)	-	0%	-	-	-	0%
Premium from refunding bonds			-	0%	-	-	-	0%
Total other financing sources (uses)	3,560,00) -	-	0%	-	-	-	0%
Form of any and although a control								
Excess of revenues and other financing	(0.242.04	(25.270.000)	420.047	(0)0/	(455.720)		225.004	00/
sources & uses over (under) expenditures	(9,313,94	0) (35,370,000)	130,847	(0)%	(455,738)	-	325,881	0%
Fund balance – beginning	76,551,50	7 67,237,567	67,237,567	100%	67,237,567	66,781,829	66,781,829	100%
Fund balance – ending	\$ 67,237,56	7 \$ 31,867,567	\$ 67,368,414	211% \$	66,781,829	\$ 66,781,829	\$ 67,107,710	100%

Jefferson County School District, No. R-1 Capital Reserve For the quarter ended September 30, 2022

	June 30, 2021 Actuals	2021/2022 Revised Budget	September 30, 2021 Actuals	2021/2022 Y-T-D % of Budget	June 30, 2022 Actuals	2022/2023 Revised Budget	September 30, 2022 Actuals	2022/2023 Y-T-D % of Budget
Revenue:								
Interest	\$ 140	\$ 500,000	\$ -	0%	\$ 6,431	\$ 500,000	\$ -	0%
Other	1,606,636	1,633,029	64,098	4%	1,633,755	2,400,000	58,166	2%
Total revenues	1,606,776	2,133,029	64,098	3%	1,640,186	2,900,000	58,166	2%
Expenditures:								
Capital outlay								
Facility improvements	2,297,139	3,707,931	1,106,645	30%	3,415,883	8,343,409	1,616,302	19%
District utilization	258,360	-	-	0%	12	-	-	0%
New construction	-	17,605,000	-	0%	-	-	-	0%
Vehicles	569,974	926,341	609	0%	240,698	969,218	-	0%
Free Horizon Acquisition/Debt Repayment	-	-	-	0%	-	-	-	0%
Principal Payment	1,605,000	1,655,000	-	0%	1,655,000	2,028,858	-	0%
Interest Payment	1,599,850	1,550,950	-	0%	1,550,950	1,949,112	-	0%
Total expenditures	6,330,323	25,445,222	1,107,254	4%	6,862,543	13,290,597	1,616,302	12%
Excess of revenues over (under) expenditures	(4,723,547)	(23,312,193)	(1,043,156)	4%	(5,222,357)	(10,390,597)	(1,558,136)	15%
Other financing sources (uses)								
Operating transfer in ¹	24,130,614	28,884,494	6,033,623	21%	29,134,494	23,884,494	6,033,623	25%
Lease Financing-NW Acquatics Center		-	-	0%	17,605,000		-	0%
Total other financing sources (uses)	24,130,614	28,884,494	6,033,623	21%	46,739,494	23,884,494	6,033,623	25%
Excess of revenues and other financing sources & uses over (under) expenditures	19,407,067	5,572,301	4,990,467	90%	41,517,137	13,493,897	4,475,487	33%
Find belongs the inning	, ,	, ,	, ,		, ,	, ,	, ,	
Fund balance – beginning	44,500,275	63,907,342	63,907,342	100%	63,907,342	63,907,342	105,424,479	165%
Fund balance – ending	\$ 63,907,342	\$ 69,479,643	\$ 68,897,809	99%	\$ 105,424,479	\$ 77,401,239	\$ 109,899,966	142%

Jefferson County School District, No. R-1 Building Fund - Capital Project – 2018 Bonds For the quarter ended September 30, 2022

				2021/2022				2022/2023
	June 30, 2021	2021/2022	September 30,	Y-T-D %	June 30, 2022	2022/2023	September 30,	Y-T-D %
	Actuals	Revised Budget	2021 Actuals	of Budget	Actuals	Revised Budget	2022 Actuals	of Budget
Revenue:								
Interest	\$ 253,914	\$ 100,000	\$ 3,524	4%	\$ 18,877	\$ -	\$ 27,047	0%
Total revenues	253,914	100,000	3,524	4%	18,877	-	27,047	0%
Expenditures:								
Capital outlay								
Facility improvements	56,058,782	9,231,289	4,891,793	53%	8,147,016	-	15,002	0%
District utilization	188,636	-	-	0%	-	-	-	0%
Charter Capital Projects/Debt Repayment	18,508,547	1,807,827	1,269,766	70%	2,112,637	-	851,987	0%
New construction	105,526,978	41,589,553	24,562,740	0%	34,730,919	-	907,052	0%
Bond Bank and Investment fees	66,151	-	4,450	0%	6,700	-	-	0%
Total expenditures	180,349,094	52,628,669	30,728,749	58%	44,997,272		1,774,041	0%
Excess of revenues over (under) expenditures	(180,095,180)	(52,528,669)	(30,725,225)	58%	(44,978,395)	-	(1,746,994)	0%
Other financing sources (uses)								
General obligation bond issuance	-	-	-	0%	-	-	-	0%
Premium on bond issuance	-	-	-	0%	-	-	-	0%
Total other financing sources (uses)	-	-	-	0%	-	-	-	0%
Excess of revenues and other financing								
sources & uses over (under) expenditures	(180,095,180)	(52,528,669)	(30,725,225)	58%	(44,978,395)	-	(1,746,994)	0%
Fund balance – beginning	232,623,849	52,528,669	52,528,669		52,528,669	7,550,274	\$7,550,274	100%
Fund balance – ending	\$ 52,528,669	\$ -	\$ 21,803,444		\$7,550,274	\$ 7,550,274	\$ 5,803,280	77%

Jefferson County School District, No. R-1 Building Fund – Capital Project – 2020A For the quarter ended September 30, 2022 2021/2022 Y-T-

		•	or the quarter t	inded Septembe	2021/2022 Y-T-				2022/2023
	Ju	ıne 30, 2021	2021/2022	September 30		June 30, 2022	2022/2023	September 30,	Y-T-D %
		Actuals	Revised Budget	2021 Actuals	of Budget	Actuals	Revised Budget	2022 Actuals	of Budget
Revenue:									
Interest	\$	84,793	\$ 300,000	\$ 71,129	24%	\$ (358,749)	\$ 250,000	\$ 426,415	171%
Other		-			- 0%	-	-	-	0%
Total revenues		84,793	300,000	71,129	24%	(358,749)	250,000	426,415	171%
Expenditures:									
Capital outlay									
Facility improvements		21,559,707	128,196,748			87,794,954	106,934,579	29,275,027	27%
District utilization		-	446,229	•		201,014	161	-	0%
Charter Capital Projects/Debt Repayment		1,281,894	6,268,105	457,702	2 7%	5,273,873	1,767,858	589,284	33%
New construction		1,813,409	34,240,957	3,348,675	5 0%	38,848,990	28,227,983	10,707,832	38%
Bond Issuance and Investment fees		1,289,602	-	10,835	5 0%	50,914	-	19,278	0%
Total expenditures		25,944,612	169,152,039	34,409,996	5 20%	132,169,745	136,930,581	40,591,421	30%
Excess of revenues over (under) expenditures		(25,859,819)	(168,852,039) (34,338,867	7) 20%	(132,528,494)	(136,680,581)	(40,165,006)	29%
Other financing sources (uses)									
General obligation bond issuance		240,510,000	-		- 0%	-	-	-	0%
Premium on bond issuance		68,309,148	-		- 0%	-	-	-	0%
Total other financing sources (uses)		308,819,148	-		- 0%	-	-	-	0%
Excess of revenues and other financing									
sources & uses over (under) expenditures		282,959,329	(168,852,039) (34,338,867	7) 20%	(132,528,494)	(136,680,581)	(40,165,006)	29%
Fund balance – beginning		-	282,959,329	282,959,329	9 100%	282,959,329	150,430,835	\$150,430,835	100%
Fund balance – ending	\$	282,959,329	\$ 114,107,290	\$ 248,620,462	2 218%	\$150,430,835	\$ 13,750,254	\$ 110,265,829	802%

Special Revenue Funds

Grant Fund

The Grants Fund has a net income of \$5.4 million for the end of the quarter compared to prior year net income of \$1.2 million.

Local Gifts and grants revenue is higher in FY23 due to more grants being paid up front including \$400,000 for a health clinic grant and \$213,750 for a STEM grant. General administrative expenditures were higher in FY22 due to technology purchases and staffing costs using ESSER II funding that is no longer active in FY23. Operations and Maintenance expenditures were higher due to FY22 Furnitures Fixtures and Equipment purchases that have not been expended in FY23 and BEST grand projects that were completed in FY22.

Food Services Fund

The Food Services Fund ended the quarter with net loss of \$739,885 compared to a net income of \$187,498 for the same quarter last year. The USDA did not extended their waiver program allowing all children to eat at no charge for the current fiscal school year, which is reflected in the change in federal reimbursements and food sales. This has resulted in a significant decress in the number of meals served resulting in the net loss for the quarter. Current expenditures in the Food Service Fund are running below budget and expectations for this year.

Campus Activity Fund

This fund accounts for student funded activities such as fundraising for trips, yearbooks, athletic needs, fees for classrooms, and Outdoor Lab. The fund has net income of \$2.6 million for the quarter compared to a net income of \$2.9 million for the same quarter last year. Revenues and expenditures can fluctuate based on timing of activities. Both revenues and expenditures are trending higher than prior year, partly due to student activities such as field trips.

Transportation Fund

Transportation has a net loss of \$777,212 for the quarter compared to a net income of \$514,894 for the same quarter prior year. Revenues are trending below prior year as student bus fees were not collected in the 1st quarter. Expenditures are trending below the 25% benchmark due to salary underspend. Bus driver shortages continue to be a challenge.

Jefferson County School District, No. R-1 Grant Fund For the quarter ended September 30, 2022

	June 30, 2021 Actuals	2021/2022 Revised Budget	Septembe Actu	er 30, 2021	2021/2022 Y· T-D % of Budget	June 30, 2022 Actuals	2021/2022 Y-T-D % of Budget	2022/2023 Revised Budget	•	er 30, 2022 uals	2022/2023 Y-T-D % of Budget
Revenue:											·
Federal government	\$ 88,598,456	\$ 105,572,995	\$ 8,	,930,752	8% \$	57,743,244	55%	\$ 55,042,433	\$ 9	,657,997	18%
State of Colorado	9,528,415	10,055,025	3,	.073,779	31%	9,632,589	96%	39,637,734	3	,705,230	9%
Gifts and grants	2,391,211	3,350,068		16,370	0%	751,465	22%	1,060,616		645,958	61%
Total revenues	100,518,082	118,978,088	12,	,020,901	10%	68,127,298	57%	95,740,783	14	,009,185	15%
Expenditures:											
General administration	5,998,573	7,746,040	5,	112,405	66%	3,998,930	52%	7,985,610	3	,288,899	41%
School administration	249,246	2,154,624	1,	435,411	67%	823,370	38%	3,218,418	1	,580,950	49%
General instruction	49,176,604	45,382,745	2,	619,044	6%	27,633,728	61%	39,958,645	2	,901,387	7%
Special ed instruction	15,181,616	22,150,699		284,708	1%	14,842,910	67%	17,094,190		167,905	1%
Instructional support	22,760,973	33,281,486		61,441	0%	17,129,638	51%	21,908,009		46,115	0%
Operations and maintenance	6,871,735	8,257,060		702,106	9%	2,324,905	28%	5,358,840		38,991	1%
Transportation	88,189	5,434	!	559,711	10300%	114,122	2100%	217,071		524,994	242%
Total expenditures	100,326,936	118,978,088	10,	774,827	9%	66,867,603	56%	95,740,783	8	,549,241	9%
Excess of revenues and other financing sources and uses over (under)											
expenditures	191,146	-	1,	246,074	0%	1,259,695	-	-	5	,459,944	0%
Fund balance – beginning	11,918,343	12,109,489	12,	109,489	100%	12,109,489	100.00%	13,369,184	13	,369,184	100%
Fund balance – ending	\$ 12,109,489	\$ 12,109,489	\$ 13,	355,563	110% \$	13,369,184	110.40%	\$ 13,369,184	\$ 18	,829,128	141%

Jefferson County School District, No. R-1 Food Services For the quarter ended September 30, 2022

	•		2021/2022 vised Budget	September 30, 2021 Actuals	2021/2022 Y-T-D % of Budget	Ju	ıne 30, 2022 Actuals	2022/2023 Revised Budget	eptember 30, 022 Actuals	2022/2023 Y-T-D % of Budget	
Revenue:											
Food sales	\$	390,296	\$	4,532,458	\$ 419,350	9.25%	\$	2,675,002	\$11,367,534	\$ 1,853,539	16%
Donated commodities		1,247,645		1,615,480	549,901	34.04%		1,921,325	1,644,712	615,399	37%
Federal/state reimbursement		14,687,854		19,483,999	5,021,530	25.77%		30,601,174	10,410,924	3,166,406	30%
Service contracts/Catering		90,801		40,000	8,734	21.84%		81,013	145,000	50,143	35%
Total Revenues		16,416,596		25,671,937	5,999,515	23.37%		35,278,514	23,568,170	5,685,488	24%
Expenses:											
Purchased food		4,205,376		8,658,467	1,796,033	20.74%		9,366,015	8,410,000	1,714,492	20%
USDA commodities		1,402,427		1,615,480	549,901	34.04%		1,792,789	1,644,712	615,399	37%
Salaries and employee benefits		10,247,052		14,774,404	2,818,664	19.08%		14,107,616	16,448,949	3,070,948	19%
Administrative services		1,211,488		1,827,500	398,225	21.79%		1,570,990	1,834,000	664,544	36%
Supplies		617,427		1,118,000	222,692	19.92%		1,163,720	1,226,000	243,597	20%
Repairs and maintenance		19,245		20,000	11,395	56.97%		29,845	20,000	7,873	39%
Capital outlay		4,229		200,000	15,108	7.55%		150,992	200,000	108,520	54%
Total expenses		17,707,244		28,213,851	5,812,017	20.60%		28,181,967	29,783,661	 6,425,372	22%
Income (loss) from operations		(1,290,648)		(2,541,914)	187,498	(7.38)%		7,096,547	(6,215,491)	(739,885)	12%
Non-operating revenues (expenses):											
Interest revenues		-		25,000	-	0.00%		-	-	-	0%
Operating Transfer In		1,260,000		562,686	-	0.00%		-	-	-	0%
Total non-operating revenue (expenses)		1,260,000		587,686	-	0.00%		-	-	-	0%
Net income (loss)		(30,648)		(1,954,228)	187,498	(363.14)%		7,096,547	(6,215,491)	 (739,885)	12%
Fund balance – beginning		5,074,170		5,043,523	5,043,523	100.00%		5,043,523	12,140,070	 12,140,070	100%
Fund balance – ending	\$	5,043,523	\$	3,089,295	\$ 5,231,020	169.33%	\$	12,140,070	\$ 5,924,579	\$ 11,400,185	192%

Jefferson County School District, No. R-1 Campus Activity For the quarter ended September 30, 2022

							2021/2022							2022/2023
	Ju	ıne 30, 2021	:	2021/2022	Se	eptember 30,	Y-T-D %		June 30, 2022		2022/2023	Se	eptember 30,	Y-T-D %
		Actuals	Re	vised Budget	2	021 Actuals	of Budget		Actuals	Re	vised Budget	20	022 Actuals	of Budget
Revenue:														_
Interest	\$	-	\$	-	\$	-	09	% \$	-	\$	-	\$	-	0%
Student activities		1,866,768		6,230,527		1,585,621	259	%	4,870,743		6,583,243		1,703,158	26%
Fundraising		883,632		2,985,910		281,594	99	%	1,955,751		2,883,972		382,505	13%
Fees and dues		4,635,238		8,390,864		3,806,441	459	%	6,865,635		10,047,659		3,785,176	38%
Donations		3,575,497		4,194,059		731,160	179	%	4,355,558		1,749,884		870,460	50%
Other		1,385,891		4,746,430		270,035	69	%	1,726,553		4,856,828		452,927	9%
Total revenues		12,347,026		26,547,790		6,674,851	259	%	19,774,240		26,121,586		7,194,226	28%
Expenditures:														
Athletics and activities		12,904,264		27,392,092		3,816,970	149	%	19,682,269		26,177,011		4,645,482	18%
Total expenditures		12,904,264		27,392,092		3,816,970	149	%	19,682,269		26,177,011		4,645,482	18%
Excess of revenue over (under) expenditures		(557,238)		(844,302)		2,857,881	(338)	%	91,971		(55,425)		2,548,744	-4599%
Transfer from other funds		423,120		900,000		21,809	25	%	699,769		900,000		35,526	4%
Excess of revenues and other financing sources and uses over (under) expenditures		(124 110)		EE 609		2 870 600	5170)/	791,740		844,575		2,584,270	306%
and uses over (under) expenditures		(134,118)		55,698		2,879,690	5170	7 0	791,740		644,575		2,564,270	300%
Fund balance – beginning		12,400,232		12,266,114		12,266,114	1009	%	12,266,114		13,057,854		13,057,854	100%
Fund balance – ending	\$	12,266,114	\$	12,321,812	\$	15,145,804	123	% \$	13,057,854	\$	13,902,429	\$	15,642,124	113%

Jefferson County School District, No. R-1 Transportation For the quarter ended September 30, 2022

				2021/2022 Y-				2022/2023
	June 30, 2021	2021/2022 Revised	•	T-D %	June 30, 2022	2022/2023 Revised	September 30, 2022	Y-T-D %
_	Actuals	Budget	Actuals	of Budget	Actuals	Budget	Actuals	of Budget
Revenue:								
Service contracts - field trips & fees	470,880	\$ 3,628,232	\$ 1,168,023	32% \$	2,155,590	\$ 5,147,101	\$ 384,331	7%
State Transportation / Other revenue	5,523,466	5,055,253	99,550	2%	5,926,756	3,628,232	2,987	0%
Total revenues	5,994,346	8,683,485	1,267,573	15%	8,082,346	8,775,333	387,318	4%
Expenditures:								
Salaries and benefits	17,932,416	22,193,814	4,637,222	21%	18,170,303	22,913,581	4,555,941	20%
Purchased services	1,581,456	801,211	279,871	35%	3,016,706	1,063,881	458,850	43%
Materials and supplies	3,526,275	3,679,478	627,333	17%	3,109,882	3,722,386	587,410	16%
Capital and equipment	1,375,632	2,235,000	241,000	11%	1,111,779	2,235,000	852,207	38%
Total expenditures	24,415,779	28,909,503	5,785,426	20%	25,408,670	29,934,848	6,454,408	22%
Excess of revenue over (under)								
expenditures	(18,421,433)	(20,226,018)	(4,517,853)	22%	(17,326,324)	(21,159,515)	(6,067,090)	29%
Transfer from other funds	18,474,650	20,226,018	5,032,747	25%	17,418,951	19,156,095	5,289,878	28%
Excess of revenues and other financing sources and uses over								
(under) expenditures	53,217	-	514,894	0%	92,627	-	(777,212)	0%
Fund balance – beginning	656,429	709,646	709,646	100%	709,646	802,273	802,273	100%
Fund balance – ending	709,646	\$ 709,646	\$ 1,224,540	0% \$	802,273	\$ 802,273	\$ 25,061	3%

Enterprise Funds:

Child Care Fund

The Child Care Fund has a net income for the quarter of \$1.3 million compared to last year's net income of \$765,514. The Child Care Fund consist of the following programs:

Preschool Program – This program accounts for the preschool programs. The revenue sources are from the Colorado Preschool Program (CPP) funding and tuition charges. The preschool program ended the quarter with net income of \$852,432 compared to a net of \$612,225 for the prior year. This year preschool is running 93 classrooms compared to prior year 96 classrooms. The program has reserves of \$3,207,998 at the end of the quarter.

Centrally Managed School Age Enrichment Child Care – These school age enrichment (SAE) child care programs provide before and after care for elementary students. The sites are managed by the central department for SAE. SAE ended the quarter with a net of \$430,226 compared to a prior year net of \$122,463. Revenues and expenses are up this quarter compared to last year same quarter with the opening of three new sites and tuition increases of approximately 10%. This program still has strong reserves and ended the quarter with \$1,605,659 in reserves.

Free Horizon Montessori Before/After School Program – This program provides before and after care for elementary students at the Free Horizon Montessori (FHM) School location. The site is managed/operated at the Free Horizon School by Free Horizon staff. The FHM before/after school program ended the quarter with net income of \$25,142 and fund balance of \$156,647.

Property Management Fund

The Property Management Fund ended the quarter with a net loss of \$99,313 compared to a net loss of \$70,294 in the prior year same quarter. Revenues and expenditures have both increased compared to the prior fiscal year as usage of the facilities increased. During 1st quarter of the prior year only field use was allowed due to covid-19. This year indoor and outdoor usage was allowed in the 1st quarter.

Jefferson County School District, No. R-1 Child Care For the quarter ended September 30, 2022

	June 30, 2021 Actuals		2021/2022 vised Budget	eptember 30, 021 Actuals	2021/2022 Y-T-D % of Budget		30, 2022 ctuals	Re	2022/2023 evised Budget	September 30, 2022 Actuals	2022/2023 Y-T-D % of Budget
Revenue:											
Service contracts	\$	911,694	\$ 1,053,297	\$ 100,447	9.54%	\$	908,973	\$	1,032,500	101,684	10%
Tuition		4,109,454	6,576,479	1,652,976	25.13%	•	7,016,542		8,030,483	2,129,037	27%
Total revenues	\$	5,021,148	7,629,776	1,753,423	22.98%		7,925,515		9,062,983	2,230,721	25%
Expenses:											
Salaries and employee benefits		11,681,822	14,568,949	3,172,701	21.78%	1	3,049,694		17,958,365	2,918,647	16%
Administrative services		1,083,778	1,660,374	206,128	12.41%		1,706,334		1,765,700	294,714	17%
Utilities		-	2,600	-	0.00%		-		2,500	-	0%
Supplies		140,164	571,340	108,232	18.94%		253,585		327,000	53,362	16%
Repairs and maintenance		23,716	-	(43,507)	0.00%		32,182		12,000	13,822	0%
Rent		442,688	798,000	180,593	22.63%		748,903		825,500	199,618	24%
Depreciation		20,735	21,000	7,332	34.91%		29,326		20,000	7,721	39%
Other		-	-	-	0.00%				-		0%
Total expenses		13,392,903	17,622,263	3,631,479	20.61%	1.	5,820,024		20,911,065	3,487,885	17%
Income (loss) from operations		(8,371,755)	(9,992,487)	(1,878,056)	18.79%	(7,894,509)		(11,848,082)	(1,257,164)	11%
Non-operating revenues (expenses):											
Colorado Preschool Program Revenues		4,543,476	6,107,689	1,843,570	30.18%		7,400,355		7,847,200	1,764,964	22%
Operating transfer from general fund		3,200,000	3,200,000	800,000	25.00%		500,000		3,200,000	800,000	25%
Interest revenues		-	-	-	0.00%		-		-	-	0%
Total non-operating revenue (expenses)		7,743,476	9,307,689	2,643,570	0.00%		7,900,355		11,047,200	2,564,964	23%
Net income (loss)		(628,279)	(684,798)	765,514	(111.79)%		5,846		(800,882)	1,307,800	(163)%
Net position – beginning		4,284,938	3,656,659	3,656,659	100.00%	;	3,656,659		3,662,505	3,662,505	100%
Net position – ending	\$	3,656,659	\$ 2,971,861	\$ 4,422,173	148.80%	\$:	3,662,505	\$	2,861,623	4,970,305	174%

Jefferson County School District, No. R-1 Property Management For the quarter ended September 30, 2022

	Ju	ne 30, 2021 Actuals	2021/2022 rised Budget	September 30, 2021 Actuals	2021/2022 Y-T-D % of Budget	Ju	une 30, 2022 Actuals	2022/2023 opted Budget	ptember 30, 022 Actuals	2022/2023 Y-T-D % of Budget
Revenue:										
Building rental	\$	1,022,151	\$ 2,614,400	\$ 395,120	15.11%	\$	2,143,271	\$ 1,531,800	\$ 458,721	30%
Total revenues		1,022,151	2,614,400	395,120	15.11%		2,143,271	1,531,800	458,721	30%
Expenses:										
Salaries and employee benefits		305,703	1,053,427	218,746	20.77%		830,820	687,193	256,313	37%
Administrative services		54,276	164,079	31,729	19.34%		80,252	164,079	40,219	25%
Utilities		-	215,000	26,260	12.21%		105,040	215,000	39,270	18%
Supplies		48,871	197,000	48,722	24.73%		148,473	197,000	83,921	43%
Other		21,961	35,000	192	0.55%		5,909	35,000	-	0%
Depreciation expense		126,823	145,171	27,265	18.78%		109,059	145,171	25,811	18%
Total expenses		557,634	1,809,677	352,914	19.50%		1,279,553	1,443,443	445,534	31%
Income (loss) from operations		464,517	804,723	42,206	5.24%		863,718	88,357	13,187	15%
Non-operating revenues (expenses):										
Interest revenues		-	-	-	0.00%		-	-	-	0%
Gain (loss) on sale of capital assets		-	-	-	0.00%		-		-	0%
Operating Transfer out ¹		(650,000)	(650,000)	(112,500)	17.31%		(650,000)	(650,000)	(112,500)	17%
Total non-operating revenue (expenses)		(650,000)	(650,000)	(112,500)	17.31%		(650,000)	(650,000)	(112,500)	17%
Net income (loss)		(185,483)	154,723	(70,294)	(45.43)%		213,718	(561,643)	(99,313)	18%
Net position – beginning		5,852,104	5,666,621	5,666,621	100.00%		5,666,621	5,880,339	5,880,339	100%
Net position – ending	\$	5,666,621	\$ 5,821,344	\$ 5,596,327	96.13%	\$	5,880,339	\$ 5,318,696	\$ 5,781,026	109%

 $^{^{1}\}mbox{\ensuremath{\mbox{$}}}\mbox{\ensuremath{\mbox{$}}\mbox{\ensuremath{\mbox{$}}}\mbox{\ensuremath{\mbox{$}}}\mbox{\ensuremath{\mbox{$}}}\mbox{\ensuremath{\mbox{$}}}\mbox{\ensuremath{\mbox{$}}}\mbox{\ensuremath{\mbox{$}}}\mbox{\ensuremath{\mbox{$}}\mbox{\ensuremath{\mbox{$}}}\mbox{\ensuremath{\mbox{$}}}\mbox{\ensuremath{\mbox{$}}}\mbox{\ensuremath{\mbox{$}}\mbox{\ensuremath{\mbox{$}}}\mbox{\ensuremath{\mbox{$}}\mbox{\ensuremath{\mbox{$}}\mbox{\ensuremath{\mbox{$}}\mbox{\ensuremath{\mbox{$}}\mbox{\ensuremath{\mbox{$}}}\mbox{\ensuremath{\mbox{$}}\mbox{\ensuremath{\mbox{$}}\mbox{\ensuremath{\mbox{$}}\mbox{\ensuremath{\mbox{$}}\mbox{\ensuremath{}}\mbox{\ensuremath{\mbox{$}}\mbox{\ensuremath{}}\mbox{\ensuremath{}}\mbox{\ensuremath{\mbox{$}}\mbox{\ensuremath{}}\mbox{\ensuremath{}}\mbox{\ensuremath{}}\mbox{\ensuremath{}}\mbox{\ensuremath{}}\mbox{\ensuremath{}}\mbox{\ensuremath{}}\mbox{\ensuremath{}}\mbox{\ensure$

Internal Service Funds

Central Services Fund

Central Services has net income of \$119,877 for the quarter compared to a net income of \$112,571 the prior year same quarter. Revenues are trending as planned. Expenditures are trending under plan for salaries and supplies.

Employee Benefits Fund

The Employee Benefits Fund for vision, dental and self insured medical ended the quarter with a net income of \$385,217 compared to the prior year net loss of \$461,797. Revenues and expenditures are coming in higher than prior year due to the new self insured Aetna medical plan. The fund finished the quarter with strong reserves of over \$12.2 million.

Insurance Reserve Fund

The Insurance Reserve Fund has a net loss of \$247,427 for the quarter compared to a net loss of \$267,857 for the prior year same quarter. Overall expenses are higher than the prior year in part due to increases in premium costs, workers compensation claims and legal expenses. This premium increase was expected and the transfer to the fund was increased.

Technology Fund

The Technology Fund completed the quarter with net income of \$1.3 million compared to last year's net income of \$1.6 million. Revenues are coming in higher than plan due to receiving E-Rate funds of over \$1.5 million. While expenses are trending at the 25% benchmark for the quarter, salary and benefits continue to trend below plan due to vacancies.

Jefferson County School District, No. R-1 Central Services For the quarter ended September 30, 2022

	June 30, 2021 Actuals			2021/2022 rised Budget	ptember 30, 021 Actuals	2021/2022 Y-T-D % of Budget	Ju	une 30, 2022 Actuals	2022/2023 vised Budget	eptember 30, 2022 Actuals	2022/2023 Y-T-D % of Budget
Revenue:											
Services	\$	1,628,499	\$	3,400,000	\$ 753,171	22.15%	\$	2,743,733	\$ 3,000,000	\$ 739,945	25%
Total revenues		1,628,499		3,400,000	753,171	22.15%		2,743,733	3,000,000	739,945	25%
Expenses:											
Salaries and employee benefits		829,087		1,160,952	254,612	21.93%		1,025,097	1,198,620	256,033	21%
Utilities		1,037		2,000	200	10.00%		801	1,000	201	20%
Supplies		500,867		1,365,500	191,677	14.04%		851,105	1,069,100	230,565	22%
Repairs and maintenance		177,493		219,000	47,388	21.64%		138,822	224,525	41,340	18%
Depreciation		330,271		371,718	85,477	23.00%		341,909	344,000	46,385	13%
Other		-		100	-	0.00%		-	-	-	0%
Administration		174,723		350,989	61,246	17.45%		229,269	234,755	45,545	19%
Total expenses		2,013,478		3,470,259	640,601	18.46%		2,587,003	3,072,000	620,068	20%
Income (loss) from operations		(384,979)		(70,259)	112,571	(160.22)%		156,730	(72,000)	119,877	(166)%
Non-operating revenues (expenses):											
Interest revenue		-		5,000	-	0.00%		-	-	-	0%
Interest expense		-			-	0.00%		-		-	0%
Transfers out		-			-	0.00%		-		-	0%
Loss on sale of capital assets		(2,442)		(5,000)	-	0.00%		-	-	-	0%
Total non-operating revenue (expenses)		(2,442)		-	-	0.00%		-	-	-	0%
Net income (loss)		(387,421)		(70,259)	112,571	(160.22)%		156,730	(72,000)	119,877	(166)%
Net position – beginning		1,782,864		1,395,443	1,395,443	100.00%		1,395,443	1,552,173	1,552,173	100%
Net position – ending	\$	1,395,443	\$	1,325,184	\$ 1,508,013	113.80%	\$	1,552,173	\$ 1,480,173	\$ 1,672,050	113%

Jefferson County School District, No. R-1 Employee Benefits For the quarter ended September 30, 2022

<u>-</u>	June 30, 2021 Actuals	2021/2022 Revised Budget		•	tember 30, 21 Actuals	2021/2022 Y-T-D % of Budget	June 30, 2022 Actuals	2022/2023 Revised Budget	September 30, 2022 Actuals	2022/2023 Y-T-D % of Budget
Revenue:										
Insurance premiums	\$ 6,552,114	\$	6,789,780	\$	1,495,994	22.03%	\$ 7,514,319	\$ 21,789,780	\$ 5,437,487	25%
Total revenues	6,552,114		6,789,780		1,495,994	22.03%	7,514,319	21,789,780	5,437,487	25%
Expenses:										
Salaries and employee benefits	100,183		161,183		38,276	23.75%	153,874	175,295	26,185	15%
Claim losses	6,315,475	6,589,813			1,773,658	26.92%	5,998,707	20,082,813	4,226,595	21%
Premiums paid	36,015	40,000			6,081	15.20%	31,576	40,000	8,230	21%
Administration	601,356	636,500			139,776	21.96%	538,881	2,436,500	791,259	32%
Total expenses	7,053,029		7,427,496		1,957,791	26.36%	6,723,038	22,734,608	5,052,269	22%
Income (loss) from operations	(500,915)		(637,716)		(461,797)	72.41%	791,281	(944,828)	385,217	(41)%
Non-operating revenues:										
Interest revenue	-		-		-	0.00%	-	-	-	0%
Total non-operating revenue (expens	-		-		-	0.00%	-	-	-	0%
Net income (loss)	(500,915)		(637,716)		(461,797)	72.41%	791,281	(944,828)	385,217	(41)%
Net position – beginning	11,529,709		11,028,794		11,028,794	100.00%	11,028,794	11,820,075	11,820,075	100%
Net position – ending	\$11,028,794	\$	10,391,078	\$	10,566,998	101.69%	\$ 11,820,075	\$ 10,875,247	\$ 12,205,292	112%

Jefferson County School District, No. R-1 Insurance Reserve For the quarter ended September 30, 2022

		e 30, 2021 Actuals	•	'2022 Revised Budget	•	mber 30, 2021 Actuals	2021/2022 Y- T-D % of Budget	June 30, 2022 Actuals	•	2023 Revised Budget	•	ber 30, 2022 ctuals	2022/2023 Y-T-D % of Budget
Revenue:													
Insurance premiums/Recoveries	\$	955,591	\$	750,000	\$	187,623	25.02%	\$ 1,188,203	\$	750,000	\$	192,995	26%
Total revenues		955,591		750,000		187,623	25.02%	1,188,203		750,000		192,995	26%
Expenses:													
Salaries and employee benefits		704,570		724,643		188,334	25.99%	931,155		756,449		192,310	25%
Other								-				-	0%
Claim losses		5,057,714		5,160,000		1,218,056	23.61%	4,519,398		5,145,000	:	1,400,801	27%
Premiums		4,079,080		4,989,000		1,197,862	24.01%	4,939,956		5,900,000	:	1,463,003	25%
Administration		777,607		991,400		212,950	21.48%	1,122,213		1,006,400		255,316	25%
Total expenses	:	10,618,971		11,865,043		2,817,201	23.74%	11,512,722	1	.2,807,849	3	3,311,430	26%
Income (loss) from operations		(9,663,380)	(:	11,115,043)		(2,629,578)	23.66%	(10,324,519)	(1	.2,057,849)	(3	3,118,435)	26%
Non-operating revenues (expenses):													
Interest revenue		-		-		-	0.00%	-		-		-	0%
Total non-operating revenue (expenses)		-		-		-	0.00%	-		-		-	0%
Operating transfer from general fund		7,902,608		9,446,885		2,361,721	25.00%	9,446,885	1	1,446,885		2,871,008	25%
Net income (loss)		(1,760,772)		(1,668,158)		(267,857)	16.06%	(877,634)		(610,964)		(247,427)	40%
Net position – beginning		4,172,945		2,412,173		2,412,173	100.00%	2,412,173		1,534,539	:	1,534,539	100%
Net position – ending	\$	2,412,173	\$	744,015	\$	2,144,316	288.21%	\$ 1,534,539	\$	923,575	\$:	1,287,112	139%

Jefferson County School District, No. R-1 Technology For the quarter ended September 30, 2022

				2021/2022				2022/2023
	June 30, 2021	2021/2022	September 30,	Y-T-D %	June 30, 2022	2022/2023	September 30,	Y-T-D %
<u>-</u>	Actuals	Revised Budget	2021 Actuals	of Budget	Actuals	Revised Budget	2022 Actuals	of Budget
Revenue:								
Services	\$ 21,446,090	\$ 22,426,650	\$ 6,642,076	30%	\$ 24,471,003	\$ 22,426,650	\$ 7,028,955	31%
Total revenues	21,446,090	22,426,650	6,642,076	30%	24,471,003	22,426,650	7,028,955	31%
Expenses:								
Salaries and employee benefits	17,629,966	19,709,229	4,599,340	23%	17,609,554	20,162,842	4,432,069	22%
Utilities and telephone	4,827	62,000	(63,926)	(103)%	55,870	140,000	4,259	3%
Supplies	2,740,342	3,017,670	311,540	10%	2,959,276	1,383,100	691,197	50%
Repairs and maintenance	6,623,242	6,789,120	1,508,807	22%	6,902,717	6,284,352	1,713,754	27%
Depreciation	1,523,538	1,355,109	342,355	25%	1,400,628	1,227,097	330,261	27%
Other	75,192	-	15,474	0%	35,306	11,555	18,719	162%
Administration	2,421,092	2,953,766	462,761	16%	2,264,713	2,747,438	649,798	24%
Total expenses	31,018,199	33,886,894	7,176,351	21%	31,228,064	31,956,384	7,840,057	25%
Income (loss) from operations	(9,572,109)	(11,460,244)	(534,275)	5%	(6,757,061)	(9,529,734)	(811,102)	9%
Non-operating revenues (expenses):								
Interest revenue	-	-	-	0%	-	-	-	0%
Interest expense	-	-	-	0%	-	-	-	0%
Interest revenue	-	-	-	0%	-	-	-	0%
Transfers in	9,001,776	8,421,776	2,105,444	25%	6,821,776	8,421,776	2,105,444	25%
Contributed capital		-		0%		-		0%
Loss on sale of capital assets	-	-	-	0%	(4,630)	-	-	0%
Total non-operating revenue (expenses	9,001,776	8,421,776	2,105,444	25%	6,817,146	8,421,776	2,105,444	25%
Net income (loss)	(570,333)	(3,038,468)	1,571,169	(52)%	60,085	(1,107,958)	1,294,342	-117%

Charter Schools

The district has 16 charter schools.

All charter schools have positive cash flow for the quarter.

Rocky Mountain Deaf School's cash is trending low because their daily tuition rate has not been approved by CDE and the State Board of Education.

Ten of the charter schools have received cash from Capital Lease Agreements that is included in their fund balance but not reflected in the table below. This "restricted cash" is reserved for capital projects and repayment of debt and is placed in trustee accounts. The schools and remaining restricted cash amounts are as follows:

Total	\$22,787,322
Two Roads Charter School	\$384,711
Rocky Mountain Academy Evergreen	\$28,110
Mountain Phoenix Community School	\$1,394,338
Montessori Peaks	\$264,773
Lincoln Academy Charter School	\$2,413,062
Jefferson Academy Secondary	\$890,743
Excel Charter School	\$747,857
Doral Academy	\$15,169,069
Collegiate Academy of Colorado	\$99,481
Addenbrooke Classical Academy	\$1,395,178

Charter Schools	Operating Cash	TABOR Reserve Cash	Total Cash
Addenbrooke Classical Academy	1,952,568	\$233,490	2,186,058
Collegiate Academy	\$2,162,342	\$110,010	2,272,352
Compass Montessori – Wheat Ridge	\$1,682,265	\$95,878	1,778,143
Compass Montessori – Golden	\$2,145,889	\$127,702	2,273,591
Doral Academy of Colorado	\$693,294	\$49,811	743,105
Excel Academy	\$4,125,195	\$148,849	4,274,044
Great Work Montessori School	\$870,541	\$73,097	943,638
Jefferson Academy	\$8,207,406	\$553,342	8,760,748
Lincoln Academy	\$3,673,272	\$264,001	3,937,273
Montessori Peaks	\$1,194,244	\$137,490	1,331,734
Mountain Phoenix	\$1,369,964	\$190,398	1,560,362
New America	\$558,218	\$53,047	611,265
Rocky Mountain Academy of Evergreen	\$2,184,481	\$125,599	2,310,080
Rocky Mountain Deaf School	(\$96,555)	\$103,729	7,174
Two Roads	\$1,775,758	\$157,023	1,932,781
Woodrow Wilson Academy	\$6,249,929	\$205,799	6,455,728

Jefferson County School District, No. R-1 Charter Schools

	J	une 30, 2021 Actuals	20	21/2022 Revised Budget	September 30, 2021 Actuals	2021/2022 Y-T-D % of Budget	June 30, 2022 Actuals	20	22/2023 Revised Budget	September 30, 2022 Actuals	2022/2023 Y-T-D % of Budget
Revenue:											
Intergovernmental revenue	\$	80,982,970	\$	86,385,183	\$ 20,899,751	24.19%	86,531,619	\$	87,265,062	\$ 23,515,131	27%
Other revenue		7,899,136		9,598,354	2,332,290	24.30%	9,998,035		13,250,378	2,716,985	21%
Total revenues		88,882,106		95,983,537	23,232,041	24.20%	96,529,654		100,515,440	26,232,116	26%
Expenditures:											
Other instructional programs		88,030,040		108,322,011	22,622,933	20.88%	97,007,084		103,223,440	25,609,107	25%
Total expenditures		88,030,040		108,322,011	22,622,933	20.88%	97,007,084		103,223,440	25,609,107	25%
Excess of revenues over (under) expenditures		852,066		(12,338,474)	609,108	(4.94)%	(477,430)		(2,708,000)	623,010	(23)%
Other financing sources (uses)						0.000/					00/
Capital Lease/Revenue Bond Issuance		43,313,896		-	-	0.00%	19,669,137		-	-	0%
Bond Proceeds - Advance Refunding/Capital Proje	ŧ	-		-	-	0.00%	-		-	-	0%
Capital Lease Refunding/ Debt Repayment		(42,686,669)		-	-	0.00%	-		-	-	0%
Total other financing sources (uses)		627,227		-	-	0.00%	19,669,137		-	-	0%
Excess of revenues and other financing sources and uses over (under)				_							
expenditures		1,479,293		(12,338,474)	609,108	(4.94)%	19,191,707		(2,708,000)	623,010	-23%
Fund balance – beginning		38,938,909		40,418,202	40,418,202	100.00%	40,418,202		59,609,909	59,609,909	100%
Fund balance – ending	\$	40,418,202	\$	28,079,728	\$ 41,027,310	146.11% Ş	59,609,909	\$	56,901,909	\$ 60,232,919	106%

Note: Charter budgets are appropriated at the school and updates are provided to the district. This may not be the current appropriation depending on supplemental budget adjustment timing at the schools.

Appendix A

Other Funds Staffing Detail

	Prior	Year: 2021/2	2022	Currer	nt Year: 2022	/2023	Budget Variance:	Actuals Variance:	
	Revised	6/30/22		Revised	9/30/22		Increase (Decrease)	Increase (Decrease)	
Fund Detail by Unit	Budget	Actuals	Variance	Budget	Actuals	Variance	from Prior Year	from Prior Year	Variance Description/Notes
Capital Project Fund / CP010	22.55	22.00	(0.75)	22.55	22.00	0.05		4.00	
5 Administration 5 Licensed	23.55	22.80	(0.75)	23.55	23.80	0.25	-	1.00	
5 Support	5.00	4.00	(1.00)	5.00	4.00	(1.00)			
Total Capital Project Fund:	28.55	26.80	(1.75)	28.55	27.80	(0.75)		1.00	YOY Budget increase of temporary positions to support 5B Bond projects.
	20.33	20.00	(1.75)	20.33	27.80	(0.75)	•	1.00	TOT Budget increase of temporary positions to support 36 Bona projects.
irant Fund / SR010 15 Administration	34.25	28.75	(5.50)	34.25	32.00	(2.25)		3.25	
15 Licensed	314.10	332.54	18.44	314.10	356.33	42.23		23.79	
	148.77	207.09	58.32	148.77	209.21	60.44		23.73	
15 Support Total Grant Fund:	497.12	568.38	71.26	497.12	597.54	100.42		29.16	
	457122	300.30	71.20	457122	337134	200.42		23.20	
Campus Activity Fund / SR030									
18 Administration	-	-	(0.05)		-	(0.05)			
18 Licensed	1.25 20.37	1.00	(0.25)	1.25	1.00	(0.25) 29.81		- (2.62)	
18 Support Total Campus Activity Fund:	21.62	52.81 53.81	32.44 32.19	20.37 21.62	50.18 51.18	29.81	<u>:</u>	(2.63) (2.63)	
	21.02	33.01	52.13	21.02	32.20	25.50		(2.03)	
ransportation Fund / SR025									
17 Administration	6.00	6.00		6.00	6.00	-			
17 Licensed	-	-	-	-	-	-			
17 Support	316.33	282.66	(33.67)	316.33	277.75	(38.58)	-	(4.91)	
Total Transportation Fund:	322.33	288.66	(33.67)	322.33	283.75	(38.58)	-	(4.91)	
ood Servie Fund /SR021									
16 Administration	15.00	17.00	2.00	15.00	17.00	2.00	_		Actuals overage with additional positions of 1.0 Food Service Coordinator and 1.0 Supervisor II
16 Licensed	13.00	17.00	2.00	15.00	17.00	2.00			
	316.50	275.24	(41.26)	316.50	284.02	(22.45)		-	
16 Support						(32.48)		8.78	
Total Food Service Fund:	331.50	292.24	(39.26)	331.50	301.02	(30.48)		8.78	
Child Care Fund / EN040									
7 Administration	6.00	8.00	2.00	6.00	8.50	2.50		0.50	Actuals overage with additional positions of 1.0 Asst Dir-Early Learning Admin and 1.0 SAE Manager
7 Licensed	60.00	36.50	(23.50)	60.00	41.00	(19.00)		4.50	
7 Support	268.00	143.30	(124.70)	268.00	160.01	(107.99)		16.71	
Total Child Care Fund:	334.00	187.80	(146.20)	334.00	209.51	(124.49)		21.71	
Property Management Fund / ENG 6 Administration 6 Licensed	0.50	0.50	-	0.50	0.50			-	
6 Support	3.00	3.00	-	3.00	3.00	-			
Total Property Management Fund:	3.50	3.50	-	3.50	3.50	-			
Employee Benefits Fund / IS020									
11 Administration	-			-	-	-			
11 Administration 11 Licensed	-	-	- (1.00)	-	-	- (0.25)	-		
11 Administration 11 Licensed 11 Support	2.00	1.00	(1.00)	2.00	1.75	(0.25)		0.75	
11 Administration 11 Licensed	- 2.00 2.00	1.00 1.00	(1.00) (1.00)	2.00 2.00	1.75 1.75	(0.25) (0.25)	- - - -	- - 0.75 0.75	
11 Administration 11 Licensed 11 Support Total Employee Benefits Fund: nsurance Reserve Fund / IS030	2.00	1.00		2.00	1.75				
11 Administration 11 Licensed 13 Support Total Employee Benefits Fund: nsurance Reserve Fund / IS030 12 Administration								0.75	
11 Administration 11 Licensed 13 Support 15 Total Employee Benefits Fund: 12 Administration 12 Licensed	2.00 3.00	3.00		3.00	3.00		-		
11 Administration 12 Licensed 13 Support 14 Total Employee Benefits Fund: 15 nsurance Reserve Fund / I5030 12 Administration 14 Licensed 15 Support	3.00 - 3.00	3.00 - 3.00	(1.00) - - -	3.00 - 3.00	3.00 - 3.00	(0.25) - - -	-	0.75 - - -	
11 Administration 11 Licensed 13 Support 15 Total Employee Benefits Fund: 12 Administration 12 Licensed	2.00 3.00	3.00		3.00	3.00		-	0.75	
11 Administration 12 Licensed 15 Support 16 Total Employee Benefits Fund: 17 Total Employee Benefits Fund: 18 Administration 18 Licensed 19 Support 19 Total Insurance Reserve Fund:	3.00 - 3.00	3.00 - 3.00	(1.00) - - -	3.00 - 3.00	3.00 - 3.00	(0.25) - - -		0.75 - - -	
11 Administration 12 Licensed 15 Support 16 Total Employee Benefits Fund: 17 Total Employee Benefits Fund: 18 Administration 18 Licensed 19 Support 19 Total Insurance Reserve Fund:	3.00 - 3.00	3.00 - 3.00	(1.00) - - -	3.00 - 3.00	3.00 - 3.00	(0.25) - - -	-	0.75 - - -	
Administration Licensed Support Total Employee Benefits Fund: Insurance Reserve Fund / IS030 Administration Licensed Support Total Insurance Reserve Fund: Total Insurance Reserve Fund: Technology Fund / IS080 Administration Licensed Licensed Licensed	3.00 - 3.00 6.00	3.00 - 3.00 6.00	(1.00)	3.00 - 3.00 6.00	3.00 - 3.00 6.00	(0.25)		0.75 - - - - - (1.75)	
11 Administration 21 Licensed 21 Support 22 Total Employee Benefits Fund: 23 Insurance Reserve Fund / IS030 24 Administration 25 Licensed 26 Licensed 27 Total Insurance Reserve Fund: 26 Administration 26 Administration 27 Licensed 28 Licensed 29 Licensed 20 Licensed 20 Licensed 20 Support	3.00 - 3.00 6.00 111.50 - 43.30	3.00 3.00 6.00 97.75 - 39.70	(1.00) - - - - (13.75) - (3.60)	2.00 3.00 3.00 6.00 111.50 43.30	3.00 - 3.00 6.00 96.00 - 41.10	(0.25)	-	0.75 - - - - (1.75) - 1.40	
Administration Licensed Support Total Employee Benefits Fund: Insurance Reserve Fund / IS030 Administration Licensed Support Total Insurance Reserve Fund: Total Insurance Reserve Fund: Technology Fund / IS080 Administration Licensed Licensed Licensed	3.00 - 3.00 6.00	3.00 - 3.00 6.00	(1.00)	3.00 - 3.00 6.00	3.00 - 3.00 6.00	(0.25)		0.75 - - - - - (1.75)	
1 Administration 1 Support Total Employee Benefits Fund: Insurance Reserve Fund / ISO30 2 Administration 2 Licensed 2 Support Total Insurance Reserve Fund: Cechnology Fund / ISO80 2 Administration 2 Licensed 2 Support Total Technology Fund:	3.00 - 3.00 6.00 111.50 - 43.30	3.00 3.00 6.00 97.75 - 39.70	(1.00) - - - - (13.75) - (3.60)	2.00 3.00 3.00 6.00 111.50 43.30	3.00 - 3.00 6.00 96.00 - 41.10	(0.25)	-	0.75 - - - - (1.75) - 1.40	
Administration Ucensed Support Total Employee Benefits Fund: Insurance Reserve Fund / IS030 Administration Ucensed Support Total Insurance Reserve Fund: Total Insurance Reserve Fund: Cechnology Fund / IS080 Administration Ucensed Support Total Insurance Reserve Fund: Cechnology Fund: Cechnolog	3.00 3.00 6.00 111.50 	3.00 3.00 6.00 97.75 - 39.70	(1.00) - - - - (13.75) - (3.60)	3.00 3.00 6.00 111.50 - 43.30	3.00 - 3.00 6.00 96.00 - 41.10	(0.25)	-	0.75 - - - - (1.75) - 1.40	
Administration Ucensed Support Total Employee Benefits Fund: Insurance Reserve Fund / IS030 Administration Ucensed Support Total Insurance Reserve Fund: Icenhoology Fund / IS080 Administration Ucensed Support Total Technology Fund: Central Services Fund / IS050 Administration Icentral Services Fund / IS050 Administration	3.00 - 3.00 6.00 111.50 - 43.30	3.00 3.00 6.00 97.75 - 39.70	(1.00) - - - - (13.75) - (3.60)	2.00 3.00 3.00 6.00 111.50 43.30	3.00 - 3.00 6.00 96.00 - 41.10	(0.25)	-	0.75 - - - - (1.75) - 1.40	
Administration Ucensed Support Total Employee Benefits Fund: Insurance Reserve Fund / IS030 Administration Ucensed Support Total Insurance Reserve Fund: Feethnology Fund / IS080 Administration Ucensed Support Total Technology Fund: Central Services Fund / IS050 Administration Ucensed Support Total Technology Fund: Central Services Fund / IS050 Administration Ucensed Ucen	2.00 3.00 - 3.00 6.00 111.50 - 43.30 154.80	3.00 - 3.00 6.00 97.75 - 39.70 137.45	(1.00)	3.00 -3.00 6.00 111.50 -43.30 154.80	3.00 - 3.00 6.00 96.00 - 41.10 137.10	(0.25)	-	0.75 - - - - (1.75) - 1.40	YOY Budget reduction to right-size Print Shop FTE following FY21 retirement/cross-training
Administration Ucensed Support Total Employee Benefits Fund: Insurance Reserve Fund / IS030 Administration Ucensed Support Total Insurance Reserve Fund: Icensed Administration Ucensed Support Total Insurance Reserve Fund: Icensed Support Total Technology Fund: Total Technology Fund: Administration Administration / IS050 Administration / IS050	3.00 3.00 6.00 111.50 	3.00 3.00 6.00 97.75 - 39.70	(1.00) - - - - (13.75) - (3.60)	3.00 3.00 6.00 111.50 - 43.30	3.00 - 3.00 6.00 96.00 - 41.10	(0.25)		0.75 - - - - (1.75) - 1.40	YOY Budget reduction to right-size Print Shop FTE following FY21 retirement/cross-training
Administration Ucensed Support Total Employee Benefits Fund: Insurance Reserve Fund / IS030 Administration Ucensed Support Total Insurance Reserve Fund: Iechnology Fund / IS080 Administration Ucensed Support Total Technology Fund: Total Technology Fund: IS080 Administration Ucensed Support Total Technology Fund: Support Total Technology Fund: Support Total Technology Fund: Support Total Technology Fund: Support Total Central Services Fund: Support Total Central Services Fund:	3.00 - 3.00 6.00 111.50 - 43.30 154.80	3.00 - 3.00 6.00 97.75 - 39.70 137.45 2.50 - 9.00	(1.00) (13.75) - (3.60) (17.35)	3.00 - 3.00 6.00 111.50 - 43.30 154.80	3.00 3.00 6.00 96.00 41.10 137.10	(0.25)	-	0.75 - - - - (1.75) - 1.40	YOY Budget reduction to right-size Print Shop FTE following FY21 retirement/cross-training
21 Administration 21 Licensed 21 Support 22 Total Employee Benefits Fund: 23 Insurance Reserve Fund / ISO30 24 Administration 25 Licensed 26 Licensed 27 Support 28 Total Insurance Reserve Fund: 28 Cechnology Fund / ISO30 29 Administration 20 Licensed 20 Support 20 Total Technology Fund: 20 Support 20 Total Technology Fund: 20 Licensed 21 Support 20 Licensed 22 Support 25 Licensed 26 Support 27 Total Technology Fund: 28 Central Services Fund: 29 Support 20 Licensed 20 Support 20 Licensed 21 Support 20 Licensed 22 Support 20 Licensed 23 Support 20 Licensed 24 Support 25 Licensed 25 Support 26 Licensed 26 Support 27 Total Central Services Fund: 27 Licensed 28 Support 28 Licensed 29 Licensed 20 Licensed 20 Licensed 20 Licensed 20 Licensed 20 Licensed 20 Licensed 21 Licensed 22 Licensed 23 Licensed 24 Licensed 25 Licensed 26 Licensed 27 Licensed 28 L	3.00 - 3.00 6.00 111.50 - 43.30 154.80 2.50 - 10.00	3.00 3.00 6.00 97.75 39.70 137.45 2.50 9.00 11.50	(1.00) (13.75) - (3.60) (17.35) (1.00)	2.00 3.00 6.00 111.50 43.30 154.80 2.50	3.00 - 3.00 6.00 96.00 - 41.10 137.10 2.50 - 9.00	(0.25) (15.50) - (2.20) (17.70) (1.00)		0.75	YOY Budget reduction to right-size Print Shop FTE following FY21 retirement/cross-training
Administration Ucensed Support Total Employee Benefits Fund: Insurance Reserve Fund / IS030 Administration Ucensed Support Total Insurance Reserve Fund: Total Insurance Reserve Fund: Total Insurance Reserve Fund: Total Technology Fund / IS080 Administration Ucensed Administration Ucensed Support Total Technology Fund: Central Services Fund / IS050 Support Total Central Services Fund: Other Funds Combined Administration	2.00 3.00 - 3.00 6.00 111.50 - 13.80 154.80 2.50 - 10.00 12.50	3.00 3.00 6.00 97.75 - 39.70 137.45 2.50 - 9.00 11.50	(1.00)	2.00 3.00 - 3.00 6.00 111.50 - 4.3.30 154.80 2.50 - 10.00 12.50	3.00 3.00 6.00 96.00 - 41.10 137.10 2.50 - 9.00 11.50	(0.25)		0.75	YOY Budget reduction to right-size Print Shop FTE following FY21 retirement/cross-training
1 Administration 1 Support 1 Total Employee Benefits Fund: 1 Support 1 Administration 2 Licensed 2 Licensed 3 Support 1 Support 1 Total Insurance Reserve Fund: 1 Support 1 Total Technology Fund; 2 Support 1 Total Technology Fund: 2 Licensed 3 Support 1 Administration 2 Licensed 3 Support 1 Total Technology Fund: 2 Licensed 3 Support 1 Total Technology Fund: 3 Support 1 Total Technology Fund: 3 Support 1 Total Central Services Fund: 3 Support 1 Total Central Services Fund: 3 Support 3 Support 4 Administration 5 Support 5 Support 5 Support 5 Support 5 Support 5 Support 6 Support 6 Support 7 Support 7 Support 8 Support 8 Support 9	3.00 - 3.00 6.00 111.50 - 43.30 154.80 2.50 - 10.00 12.50 202.30 375.35	3.00 - 3.00 6.00 97.75 - 39.70 137.45 2.50 - 9.00 11.50	(1.00)	3.00 - 3.00 6.00 111.50 - 43.30 154.80 2.50 - 10.00 202.30 375.35	3.00 - 3.00 6.00 96.00 - 41.10 137.10 2.50 - 9.00 11.50	(0.25)		0.75	YOY Budget reduction to right-size Print Shop FTE following FY21 retirement/cross-training
Administration Ucensed Support Total Employee Benefits Fund: Insurance Reserve Fund / IS030 Administration Ucensed Support Total Insurance Reserve Fund: Total Insurance Reserve Fund: Total Technology Fund / IS080 Administration Ucensed Total Technology Fund: Total Technology Fund: Total Technology Fund: Support Total Central Services Fund: Other Funds Combined Administration Ucensed Administration Ucensed Support	2.00 3.00 - 3.00 6.00 111.50 - 13.30 154.80 2.50 - 10.00 12.50 202.30 375.35 1,136.27	3.00 3.00 6.00 97.75 39.70 137.45 2.50 9.00 11.50	(1.00)	2.00 3.00 6.00 111.50 43.30 154.80 2.50 10.00 12.50 202.30 375.35	3.00 3.00 6.00 96.00 41.10 137.10 2.50 9.00 11.50 189.30 398.33 1,043.04	(0.25)		(1.75) (1.75) (1.75) 1.40 (0.35) - - - - - - - - - - - - - - - - - - -	YOY Budget reduction to right-size Print Shop FTE following FY21 retirement/cross-training
1 Administration 1 Support 1 Total Employee Benefits Fund: 1 Support 1 Administration 2 Licensed 2 Licensed 3 Support 1 Support 1 Total Insurance Reserve Fund: 1 Support 1 Total Technology Fund; 2 Support 1 Total Technology Fund: 2 Licensed 3 Support 1 Administration 2 Licensed 3 Support 1 Total Technology Fund: 2 Licensed 3 Support 1 Total Technology Fund: 3 Support 1 Total Technology Fund: 3 Support 1 Total Central Services Fund: 3 Support 1 Total Central Services Fund: 3 Support 3 Support 4 Administration 5 Support 5 Support 5 Support 5 Support 5 Support 5 Support 6 Support 6 Support 7 Support 7 Support 8 Support 8 Support 9	3.00 - 3.00 6.00 111.50 - 43.30 154.80 2.50 - 10.00 12.50 202.30 375.35	3.00 - 3.00 6.00 97.75 - 39.70 137.45 2.50 - 9.00 11.50	(1.00)	3.00 - 3.00 6.00 111.50 - 43.30 154.80 2.50 - 10.00 202.30 375.35	3.00 - 3.00 6.00 96.00 - 41.10 137.10 2.50 - 9.00 11.50	(0.25)		0.75	YOY Budget reduction to right-size Print Shop FTE following FY21 retirement/cross-training
Administration Ucensed Support Total Central Services Fund: Other Funds Combined Administration Ucensed Support Total Other Funds:	2.00 3.00 - 3.00 6.00 111.50 - 13.30 154.80 2.50 - 10.00 12.50 202.30 375.35 1,136.27	3.00 3.00 6.00 97.75 39.70 137.45 2.50 9.00 11.50	(1.00)	2.00 3.00 6.00 111.50 43.30 154.80 2.50 10.00 12.50 202.30 375.35	3.00 3.00 6.00 96.00 41.10 137.10 2.50 9.00 11.50 189.30 398.33 1,043.04	(0.25)		(1.75) (1.75) (1.75) 1.40 (0.35) - - - - - - - - - - - - - - - - - - -	YOY Budget reduction to right-size Print Shop FTE following FY21 retirement/cross-training
Administration Ucensed Support Total Central Services Fund: Other Funds Combined Administration Ucensed Support Total Other Funds:	2.00 3.00 - 3.00 6.00 111.50 - 13.30 154.80 2.50 - 10.00 12.50 202.30 375.35 1,136.27	3.00 3.00 6.00 97.75 39.70 137.45 2.50 9.00 11.50	(1.00)	2.00 3.00 6.00 111.50 43.30 154.80 2.50 10.00 12.50 202.30 375.35	3.00 3.00 6.00 96.00 41.10 137.10 2.50 9.00 11.50 189.30 398.33 1,043.04	(0.25)		(1.75) (1.75) (1.75) 1.40 (0.35) - - - - - - - - - - - - - - - - - - -	YOY Budget reduction to right-size Print Shop FTE following FY21 retirement/cross-training
Administration Licensed Support Total Employee Benefits Fund: Insurance Reserve Fund / ISO30 Administration Licensed Support Total Insurance Reserve Fund: Support Total Insurance Reserve Fund: Cechnology Fund / ISO80 Administration Licensed Support Total Technology Fund: Licensed Support Total Technology Fund: Licensed Support Total Carrial Services Fund: Total Carrial Services Fund: Cotters Isonation Licensed Support Total Central Services Fund: Cotter Funds Combined Administration Licensed Support Total Other Funds: MI Funds Combined	2.00 3.00 6.00 111.50 43.30 154.80 2.50 10.00 202.30 375.35 1,136.27 1,713.92 74.50 5,371.49	3.00 3.00 6.00 97.75 39.70 137.45 2.50 9.00 11.50 186.30 370.04 1,020.80 1,577.14	(1.00) (1.00) (1.00) (1.00) (1.00) (1.00) (1.01) (1.01) (1.01) (1.01) (1.02) (1.03) (1.04) (1.05)	2.00 3.00 6.00 111.50 43.30 154.80 2.50 10.00 202.30 375.35 1,136.27 1,713.92 754.90 5,285.55	1.75 3.00 - 3.00 6.00 96.00 41.10 137.10 2.50 - 9.00 11.50 189.30 398.33 1,043.047 1,630.647 715.20 5,184.46	(0.25) (15.50) (2.20) (17.70) (1.00) (1.00) (1.00) (3.00) 22.98 (93.23) (83.25) (83.70) (101.09)	9.85 (85.94)	0.75	YOY Budget reduction to right-size Print Shop FTE following FY21 retirement/cross-training
Administration Ucensed Support Total Employee Benefits Fund: Insurance Reserve Fund / IS030 Administration Ucensed Support Total Insurance Reserve Fund: Insurance Fu	2.00 3.00 3.00 6.00 111.50 43.30 154.80 2.50 10.00 12.50 202.30 33.51,136.27 1,713.92	1.00 3.00 6.00 97.75 39.70 137.45 2.50 9.00 11.50 186.30 370.04 1,020.84	(1.00) (13.75) (3.60) (17.35) (1.00) (1.00) (1.00) (1.01) (1.01) (1.01) (1.02) (1.03) (1.04) (1.04) (1.05)	2.00 3.00 6.00 111.50 43.30 154.80 2.50 10.00 12.50 202.30 33.51,136.27 1,713.92	1.75 3.00 6.00 96.00 41.10 137.10 2.50 9.00 11.50 189.30 398.33 1,043.04 1,630.67	(0.25) (15.50) (2.20) (17.70) (1.00) (1.00) (1.300) (2.298 (93.23) (83.25)	9.85 (85.94) (513.75)	(1.75) (1.75) (1.75) (0.35) - - - - - - - - - - - - - - - - - - -	YOY Budget reduction to right-size Print Shop FTE following FY21 retirement/cross-training

Schools are allowed to use non-salary discretionary funds to supplement hours for support staff such as Paraprofessionals, Clinic Aides, and other hourly staff. They may or may not transfer non-salary budget amounts and associated FTE to cover the added hours because they are not required to manage each account. They are only required to manage the bottom line.

*Budgeted FTEs within Anaplan for Paraprofessionals doesn't represents actual FTEs due to paras being budgeted as a dollar value.

Appendix B

Jefferson County School District Quarterly Financial Report September 30, 2022

Flag Program Criteria — 2022/2023





Programs and functions designated with a red flag are observed closely because an identified risk to the District's financial performance has been identified.

Programs and functions designated with a yellow flag are monitored to inform District leadership that a variance from planned activity has been identified.

An example of the way programs and functions might be affected:

- they might receive audit comments from CliftonLarsonAllen.
- they could have unexpected usage of pooled cash.
- they could reflect inconsistencies in expenditures, either positive or negative.



Areas with programs and functions that are improving and can be changed from a red flag to a yellow flag, or for having the "yellow flag of concern" removed would:

- communicate a corrective action plan that all parties believe is reasonable.
- identify measurable milestones within the plan.
- demonstrate implementation of a plan.



Steps that must be taken by areas for programs and functions to have the "yellow flag of concern" removed:

- actions required to resolve audit comments must be fully implemented.
- develop a revised budget of current and projected expenditures that is less than the area's current budget.
- current and projected revenue must exceed current and projected expenditures.
- ability to operate next budget cycle within available resources.

Appendix C



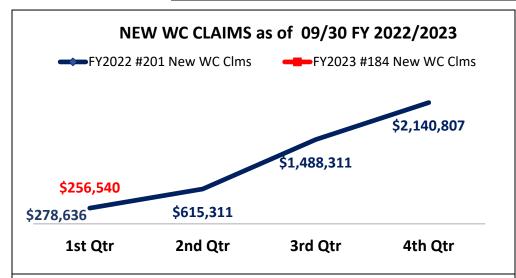
Performance Indicators September 30, 2022

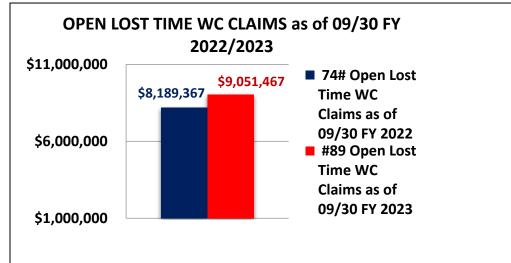
The attached information is provided as an appendix to the Quarterly Financial Report to provide performance indicators in support of sound management.

- Food Services: C-2
 - The attached table compares meals served for the current school year compared to the prior school year.
- Risk Management: C-3

The table compares the number of claims by category for this year compared to last year.

RISK MANAGEMENT FY 2023 FIRST QUARTERLY REPORT WORKERS' COMPENSATION FY2022/2023 PROGRAM COMPARISON





FY 2022

ALL OPEN WC CLAIMS as of 9/30 FY 2022 #145 \$8,359,167 Incurred Open WC Claims Value Average Claim Cost New Med Only/New Lost Time \$1,122/\$10,681 6.73 WC Claims/Incidents/100 Employees (cumulative) 981 FY 2022 Lost Work Days

FY 2023

ALL OPEN WC CLAIMS as of 9/30 FY 2023 #158 \$9,256,308 Incurred Open WC Claims Value Average Claim Cost New Med Only/New Lost Time \$1,329/\$21,100 5.96 WC Claims/Incidents/100 Employees (cumulative) 1060 FY 2023 Lost Work Days

Property Program Activity/Status as of 09/30/2022: The district experienced 9 property loss incidents during the 1st quarter of FY 2022/2023 with incurred costs of \$257,006. For the same period in 2021/2022 the district experienced 20 incidents at incurred costs of approximately \$78,136. The FY 2022/2023 incidents involved two separate building water incursions.

Automobile Program Activity/Status as of 09/30/2022: During the 1st quarter of FY 2022/2023, 44 automobile incidents occurred with estimated incurred costs of \$28,481. The district had 48 automobile incidents occur during the 1st quarter of FY 2021/2022 with incurred costs of \$71,220.

Liability Program Activity/Status as of 09/30/2022: The District experienced 3 liability incidents during the 1st quarter of FY 2022/2023 with current estimated incurred costs of \$1,134. During the same period of FY 2021/2022 the district experienced 7 liability incidents with incurred costs of approximately \$181,448, the majority of these costs were associated with civil rights matters.

Food and Nutrition Services Average Daily Meal Comparison 30-Sep-22

Month/Year	Average Number of Serving Days	Total Meals Served	Average Meals/Day	A la	Carte Sales	la C	rage A arte s/Day
August-21	10	343,847	34,385	\$	97,968	\$	9,797
September-21	21	855,323	40,730	\$	318,989	\$	15,190
YTD 2021/2022	31	1,199,170	38,683	\$	416,957	\$	13,450
August-22	11	277,573	25,234	\$	172 <i>,</i> 677	\$	15,698
September-22	20	581,189	29,059	\$	447,533	\$	22,377
YTD 2022/2023	31	858,762	27,702		620,210	\$ 	20,007
Difference	0	-340,408	-10,981	\$	203,253	\$	6,557

Appendix D

Appendix D Glossary of General Fund Expense Description

Description of Expense Line

General Administ	tration	
School Administr	 Board of Education, Superintendent, School Innovation and Effectiveness, and Communications Salaries, benefits and other expenditures supporting these functions. Business Services Salaries, benefits and other expenditures supporting these functions. 	Election Expenses Legal Fees Audit Fees Human Resources Financial Services Technology Services Principal and interest payments for Certificates of participation for Early retirement
	Salaries, benefits and other expenditures supporting these functions.	Principals Assistant Principals Secretaries
General Instruction	Salaries, benefits and other expenditures supporting these functions. Includes instructional supplies, equipment, textbooks and copier usage.	Teachers Teacher Librarians Substitute Teachers Resource Teachers Paraprofessionals Athletic Officials Athletic Game Workers Athletic Trainers Athletic Supplies Student Transportation
Special Education	Salaries, benefits and other expenditures supporting these functions. Includes preschool, hearing, vision and challenge programs. Day treatment programs are also included in this category.	Teachers Substitute Teachers Speech Therapists Interpreters Para-educators
Instructional Sup	– Student Counseling and Health Services Salaries, benefits and other expenditures supporting this function	Instructional Coaches Psychologists Counselors Occupational Therapists Physical Therapists Nurses Social Workers Clinic Aide Homebound Child Find Student Data Services

Appendix D Glossary of General Fund Expense Description

Instructional Suppo	 Curriculum Development and Training 	Central Athletics
	Salaries, benefits and other expenditures supporting this function	Career and Technical Education Division of
		Instruction
		Online Education
		I2a Learning
		Assessment and Research Instructional
		Technology
		Grant Support Teams
Operations and Ma		
	 Utilities and Energy Management 	Natural Gas
	Salaries, benefits and utility expenditures supporting this function	Propane
		Electricity
		Voice Communication Lines
		Water and Sanitation
		Storm Water
		Energy Management
	– Custodial	Custodians
	Salaries, benefits and supply expenditures supporting this function	Trades Technicians
		Substitute Custodians
	– Facilities	Zone facility support
	Salaries, benefits and supply expenditures supporting this function	Care & Upkeep of Grounds and Equipment
		Environmental Compliance
		Funded Work Orders
		Network and Data Administration
	School Site Supervision	Safety & Security
	Salaries and benefits supporting this function.	Campus Supervisors

Appendix E

Jefferson County School District, No. R-1 Charter Schools

Comparative Schedule of Revenues, Expenditures, and Changes in Fund Balance by School For the quarter ended September 30, 2022

			2021/2022		Se	ptember 30, 2021	2020/2021 YTD	2022/2023		September 30, 2022		2022/2003YTD	
	June 30,2	022 Actuals	Rev	ised Budget		Actuals	% of Budget	Re	vised Budget		Actuals	% of Budget	
Addenbrooke Classical Academy													
Revenue	\$	9,074,198	\$	9,014,773	\$	2,217,126	24.59%	\$	10,173,215	\$	2,522,801	24.80%	
Expenditures		9,754,089		10,205,594		2,291,928	22.46%		10,008,750		1,829,566	18.28%	
Fund balance – beginning		3,202,602		3,202,602		3,202,602	100.00%		2,522,711		2,522,711	100.00%	
Fund balance – ending		2,522,711	\$	2,011,781	\$	3,127,800	155.47%	\$	2,687,176	\$	3,215,946	119.68%	
Collegiate Academy													
Revenue		4,338,413	\$	4,350,149	\$	1,063,795	24.45%	\$	4,651,798	\$	1,141,877	24.55%	
Expenditures		4,173,114		5,482,217		863,644	15.75%		4,700,894		920,118	19.57%	
Fund balance – beginning		1,782,773		1,782,773		1,782,773	100.00%		1,948,072		1,948,072	100.00%	
Fund balance – ending	\$	1,948,072	\$	650,705	\$	1,982,924	304.73%	\$	1,898,976	\$	2,169,831	114.26%	
Compass Montessori - Wheat Ridge													
Revenue		3,570,946	\$	3,497,478	\$	840,854	24.04%	\$	3,716,068	\$	875,273	23.55%	
Expenditures		3,194,310		3,213,494		801,650	24.95%		3,547,780		1,064,677	30.01%	
Fund balance – beginning		1,451,512		1,451,512		1,451,512	100.00%		1,828,148		1,828,148	100.00%	
Fund balance – ending		1,828,148	\$	1,735,496	\$	1,490,716	85.90%	\$	1,996,436	\$	1,638,744	82.08%	
Compass Montessori - Golden													
Revenue		4,895,791	\$	4,763,366	\$	1,222,982	25.67%	\$	5,040,982	\$	1,307,061	25.93%	
Expenditures		4,416,269		4,428,330		991,180	22.38%		4,753,967		1,555,513	32.72%	
Fund balance – beginning		1,812,937		1,812,937		1,812,937	100.00%		2,292,459		2,292,459	100.00%	
Fund balance – ending		2,292,459	\$	2,147,973	\$	2,044,739	95.19%	\$	2,579,474	\$	2,044,007	79.24%	
Doral Academy of Colorado													
Revenue		21,621,471	\$	2,211,342	\$	482,675	21.83%	\$	1,857,390	\$	626,202	33.71%	
Expenditures		4,128,587		2,117,149		494,355	23.35%		1,848,983		2,812,031	152.09%	
Fund balance – beginning		529,062		529,062		529,062	100.00%		18,021,946		18,021,946	100.00%	
Fund balance – ending		18,021,946	\$	623,255	\$	517,382	83.01%	\$	18,030,353	\$	15,836,117	87.83%	
Excel													
Revenue		5,861,129	\$	5,768,413	\$	1,417,049	24.57%	\$	6,018,926	\$	1,556,784	25.86%	
Expenditures		5,480,005		5,768,413		1,179,028	20.44%		9,179,290		1,351,518	14.72%	
Fund balance – beginning		4,198,300		4,198,300		4,198,300	100.00%		4,579,424		4,579,424	100.00%	
Fund balance – ending		4,579,424	\$	4,198,300	\$	4,436,321	105.67%	\$	1,419,060	\$	4,784,690	337.17%	
Great Work Montessori													
Revenue	\$	2,784,502	\$	2,759,068	\$	689,242	24.98%	\$	3,220,788	\$	872,282	27.08%	
Expenditures		2,618,993		2,682,061		580,916	21.66%		3,055,114		745,434	24.40%	
Fund balance – beginning		589,142		589,142		589,142	100.00%		754,651		754,651	100.00%	
Fund balance – ending		754,651	\$	666,149	\$	697,468	104.70%	\$	920,325	\$	881,499	95.78%	
Jefferson Academy													
Revenue		21,735,100	\$	21,491,055	\$	5,519,813	25.68%	\$	21,985,464	\$	6,076,577	27.64%	
Expenditures		20,015,016	-	22,442,470	-	4,946,017	22.04%		22,350,746	-	4,777,436	21.37%	
Fund balance – beginning		5,695,878		5,695,878		5,695,878	100.00%		7,415,962		7,415,962	100.00%	
Fund balance – ending		7,415,962	\$	4,744,463	\$	6,269,674	132.15%		7,050,680	\$	8,715,103	123.61%	
-		•		•		<u> </u>			•				

Jefferson County School District, No. R-1 Charter Schools

Comparative Schedule of Revenues, Expenditures, and Changes in Fund Balance by School For the quarter ended September 30, 2022

	June 30,2022 Actuals	021/2022 ised Budget	Se	ptember 30, 2021 Actuals	2020/2021 YTD % of Budget	22/2023 ed Budget	Sep	otember 30, 2022 Actuals	2022/2003YTD % of Budget
Lincoln Academy									
Revenue	9,030,343	\$ 9,059,662	\$	2,131,440	23.53%	\$ 9,144,636	\$	2,389,539	26.13%
Expenditures	8,432,789	13,005,545		1,980,492	15.23%	9,089,206		2,343,472	25.78%
Fund balance – beginning	5,237,913	5,237,913		5,237,913	100.00%	5,835,467		5,835,467	100.00%
Fund balance – ending	5,835,467	\$ 1,292,030	\$	5,388,861	417.08%	\$ 5,890,897	\$	5,881,534	99.84%
Montessori Peaks									
Revenue	4,667,139	\$ 5,006,746	\$	1,117,651	22.32%	\$ 4,841,576	\$	1,185,912	24.49%
Expenditures	4,879,440	4,957,288		1,364,618	27.53%	4,524,895		1,271,352	28.10%
Fund balance – beginning	1,696,475	1,696,475		1,696,475	100.00%	1,484,174		1,484,174	100.00%
Fund balance – ending	1,484,174	\$ 1,745,933	\$	1,449,508	83.02%	\$ 1,800,855	\$	1,398,734	77.67%
Mountain Phoenix									
Revenue	6,533,399	\$ 6,498,899	\$	1,665,363	25.63%	\$ 7,301,740	\$	1,835,520	25.14%
Expenditures	6,574,142	8,475,685		1,452,426	17.14%	7,218,803		1,625,969	22.52%
Fund balance – beginning	2,777,330	2,777,330		2,777,330	100.00%	2,736,587		2,736,587	100.00%
Fund balance – ending	2,736,587	\$ 800,544	\$	2,990,267	373.53%	\$ 2,819,524	\$	2,946,138	104.49%
New America									
Revenue	1,795,541	\$ 1,960,815	\$	330,388	16.85%	\$ 1,903,000	\$	479,894	25.22%
Expenditures	1,742,158	2,077,261		427,057	20.56%	1,992,728		383,888	19.26%
Fund balance – beginning	389,896	389,896		389,896	100.00%	443,279		443,279	100.00%
Fund balance – ending	443,279	\$ 273,450	\$	293,227	107.23%	\$ 353,551	\$	539,285	152.53%
Rocky Mountain Academy of Evergreen									
Revenue	4,600,155	\$ 4,870,286	\$	1,149,997	23.61%	\$ 4,481,671	\$	1,685,669	37.61%
Expenditures	7,193,854	8,480,129		1,873,819	22.10%	4,975,306		1,116,941	22.45%
Fund balance – beginning	4,215,232	4,215,232		4,215,232	100.00%	1,621,533		1,621,533	100.00%
Fund balance – ending	1,621,533	\$ 605,389	\$	3,491,410	576.72%	\$ 1,127,898	\$	2,190,261	194.19%
Rocky Mountain Deaf School									
Revenue	3,187,984	\$ 2,635,055	\$	297,611	11%	\$ 2,950,645	\$	207,560	7%
Expenditures	3,149,793	2,875,886		748,066	26%	3,148,055		858,462	27%
Fund balance – beginning	427,447	427,447		427,447	100%	465,638		465,638	100%
Fund balance – ending	465,638	\$ 186,616	\$	(23,008)	-12%	\$ 268,228	\$	(185,264)	-69%
Two Roads High School									
Revenue	5,436,600	\$ 5,342,987	\$	1,339,551	25%	\$ 5,537,678	\$	1,427,131	26%
Expenditures	5,207,086	5,163,736		1,220,406	24%	5,445,840		1,227,048	23%
Fund balance – beginning	1,652,844	1,652,844		1,652,844	100%	1,882,358		1,882,358	100%
Fund balance – ending	1,882,358	\$ 1,832,095	\$	1,771,989	97%	\$ 1,974,196	\$	2,082,441	105%
Woodrow Wilson Academy									
Revenue	7,066,080	\$ 6,753,443	\$	1,746,504	26%	\$ 7,689,863	\$	2,042,034	27%
Expenditures	6,047,439	6,946,753		1,407,329	20%	7,383,083		1,725,680	23%
Fund balance – beginning	4,758,859	4,758,859		4,758,859	100%	 5,777,500		5,777,500	100%
Fund balance – ending	5,777,500	\$ 4,565,549	\$	5,098,034	112%	\$ 6,084,280	\$	6,093,854	100%